THE COMPANIES ACT (CAP. 486)

COMPANY LIMITED BY GUARANTEE AND

NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION

of

SAHELIAN SOLUTIONS FOUNDATION

1. The name of the Company (hereinafter called "SASOL") is "THE SAHELIAN SOLUTIONS FOUNDATION".

2. Registered Office of SASOL will be situated in the Republic of Kenya.

3. The objects for which the Foundation is established are:

1. To render social, technical and financial assistance for the development of arid and semi arid areas of the Republic of Kenya.

2. To solve problems of water, land, shelter, health, education and employment.

3. To combat general and absolute poverty in Africa by improving the physical and social environments as a per requisite to sustained rural production.

4. To strengthen and improve relations between countries in the arid and semi arid areas of Africa and developed countries.

5. To undertake all such activities as are conducive to the furtherance of its objectives and without limiting the generality of the foregoing, such activities may include:

1. The collection evaluation cataloguing and dissemination of information relevant to the mandate of SASOL with particular emphasis for use by field and other personnel.

2. The stimulation of research relevant to the mandate of SASOL.

3. The participation in the management and financing of pilot and experimental projects in matter relating to the mandate of SASOL.

4. The conducting of the seminars and convening of working groups,

and

5. The demonstration, publication and dissemination of research results and other information related to the activities of SASOL.

6. In pursuit of its objectives SASOL shall be permitted:

1. To operate, manage and audit funding schemes with brokers and financial institutions in the Republic of Kenya and elsewhere.

2. To foster the exchange of information between SASOL and other bodies in the other parts of the world with similar objects and to publish journals, newsletters, brochures, periodicals, books and leaflets that SASOL may think desirable for the promotion of its objects.

3. To purchase, take on lease or by any other means acquire any moveable or immoveable property in the Republic of Kenya and elsewhere and any rights and privileges over or in respect of any property and any buildings or things whatsoever.

4. To enter into any funding or programme support arrangements with any government or authorities supreme municipal local or otherwise that may seem conducive to the Foundation objects or any of them and to obtain from such government or authority any rights privileges and concession which SASOL may think it desirable to obtain and carry out exercise and comply with any such arrangement rights privileges and concessions.

5. To take any gift of any moveable or immoveable property whether subject to any special trust or not for any one or more of the objects of SASOL.

6. To take such steps by personal or written appeals public meetings or otherwise as may from time to time be deemed expedient for the purpose of procuring contributions to SASOL funds annual subscriptions or otherwise.

7. To apply to any government or authority public bodies corporations companies or persons for and to accept grants of moneys and of land donations gifts subscriptions and other assistance with a view to promoting the objects SASOL in taking any gift of property to take the same object to any special trust which may be prescribed by the donor thereof.

8. To promote or assist in the promotion of any company of association having objects similar to the SASOL objects and also any company or

association objects of which are calculated either directly or indirectly to benefit the organization in the attainment of any of its objects.

9. To grant pensions, allowance, gratuities and bonuses too and provide a superannuation or any fund or funds for the servants of SASOL or otherwise to assist any such servants their widows dependents and children.

10. To invest SASOL moneys not immediately required in any one or more modes of investment for the time being authorized by law for the investment of trust moneys and in such manner as may from time to time be determined by the board.

11. To borrow or raise money that may be required upon such security as may be deemed advisable on Board instructions.

12. To amalgamate with any other institutions, society, association or company having objects altogether or in part similar to those of SASOL.

13. To draw, accept, endorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments on Board instructions.

14. To enter into working arrangements with commercial banks and other financial institutions for setting up a revolving fund or guarantee fund or any other banking facilities for the implementation of any of the SASOL objects.

15. To sell improve manage develop exchange lease mortgage let on hire dispose of turn to account or otherwise deal with all or part of the property and rights of the organization.

16. To establish and grant prizes and awards of all kinds.

17. To enter into agreement with individuals and organization for the purpose of contracting or subcontracting any business within the SASOL objects.

The objects set forth in any of the above sub-clause shall not except when the context expressly so requires be in any way limited or restricted by reference to or inference from the terms of any other sub-clause or by the name of the organization.

None of such sub-clauses or the objects therein specified or the powers thereby conferred shall be deemed subsidiary or auxiliary merely to the objects mentioned in the first sub-clause of this clause, but the Foundation shall have full power to exercise all or any of the powers conferred by any part of this clause notwithstanding that the business undertaking property or acts proposed to be transacted acquired dealt with or performed do not fall within the objects of the first sub-clause.

The income and property of the organization whensoever derived shall be applied solely towards the promotion of the objects of the organization set forth in this Memorandum of Association and no portion thereof shall be paid or transferred directly or indirectly by way of dividend gift division bonus or otherwise howsoever by way of profit to the members of SASOL. Provided that nothing herein shall prevent the payment in good faith of reasonable and proper remuneration to any officer or servant of SASOL or to any member of SASOL in return for any services actually rendered to the organization nor prevent the payment of interest at a rate not exceeding current bank rate on money lent or reasonable and proper rent for premises demised or let by any member of the SASOL, but so that no member of the Board of Directors of SASOL shall be appointed to any salaried office of SASOL or any office of SASOL paid by fees and that no remuneration or other benefit in money's worth shall be given by SASOL to any member of such Board of Directors except repayment of out-of-pocket expenses and interest at the rate aforesaid on money lent.

The liability of the members is limited

Every member of SASOL undertakes to contribute to the assets of the organization in the event of its being wound up while he is a member or within one year from his ceasing to be a member for payment of the debts and liabilities of SASOL contracted before he ceases to be a member and the costs charges and expenses of such winding up and for the adjustment of the rights of the contributors among themselves such as may be required not exceeding the sum of Kenya Shillings Five Hundred only.

If upon winding up or dissolution of SASOL there remains after the satisfaction of all its debts and liabilities any property whatsoever the same shall not be paid to or distributed among the members of SASOL but shall be given or transferred to some other institution or institutions having objects similar to the objects of SASOL and which shall prohibit the distribution of its or their income and property among its or their members to an extent at least as great as is imposed on SASOL under or by virtue of clause 4 thereof such institution or institutions to be determined by the members of the organization at or before the time of dissolution and in default thereof by the Chief Justice of Kenya and if and so far as effect cannot be given to the aforesaid provisions then to some charitable object.

True accounts shall be kept of the sums of money received and expended by

SASOL and the matters in respect of which such receipts and expenditure take place of all sales and purchases of goods by SASOL and subject to any reasonable restrictions as to time and manner of inspecting the same that may be imposed in accordance with the regulations of SASOL for the time being in force shall be open to the inspection of the members.

Once at least in every year the accounts of SASOL shall be examined and the correctness of the same and the Balance Sheet ascertained and certified by one or more qualified Auditor or Auditors authorized to practice in Kenya.

We, the several persons whose names, addresses and occupations are subscribed hereto, are desirous of being formed into a Company in pursuance of this Memorandum of Association.

Names, Addresses and Occupation of Subscribers	Signature of
GEORGE MBATE BOX 662 MACHAKOS ECONOMIST	SIGNED
JAAP JOHAN VAN DER ZEE BOX 14333 NAIROBI RURAL DEVELOPMENT CONSULTANT	SIGNED
GIDEON CYRUS MAKAU MUTISO BOX 14333 NAIROBI RURAL DEVELOPMENT CONSULTANT	SIGNED
NICHOLAS HENNETY BOX 300 KITUI PARISH PRIEST	SIGNED
JOSPHAT MUSYIMI MULYUNGI BOX 300 KITUI SOCIOLOGIST	SIGNED
PIETER VAN DONGEN BOX 25025 HYDROLOGIST	SIGNED

Dated this 12th

day of February

1992

WITNESS to the above signatures

W M MBITIRU ADVOCATE Box 44187 NAIROBI (SIGNED)

CERTIFICATE UNDER THE COMPANIES REGULATIONS

It is hereby certified that the above Memorandum of Association of "SAHELIAN SOLUTIONS FOUNDATION" was produced by the process of Computer Word processing and Xerography.

W M MBITIRU ADVOCATE Box 44187 NAIROBI (SIGNED).

THE COMPANIES ACT

(CHAPTER 486, LAWS OF KENYA)

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES OF ASSOCIATION

of

SAHELIAN SOLUTIONS FOUNDATION

INTERPRETATION

1. In these Articles, the words standing in the first column of the following table shall bear the meanings set opposite to them respectively in the second column thereof, if not inconsistent with the subject or context.

WORDS

#### MEANINGS

The Act The Companies Act (Cap. 486)

These Articles of Association, as now framed, or as from time to time altered by Special Resolution.

The Organization The above named organization.

The Board The Board of Directors for the time being of the Foundation or the members of the Board present at a duly convened meeting of the Board of Directors at which a quorum is present.

Chief Executive The person appointed by the Board to run the day to day affairs of the organisation.

Office The Registered Office of the Organization.

The Register The register of members of the organization.

Month Calendar Month

In Writing Written or produced by any substitute for writing or partly written and partly so produced.

Words importing the singular number only shall include the plural number and vice versa.

Words importing the masculine gender only shall include the feminine gender and:

Words importing persons shall include corporation.

### **OBJECTS OF THE INSTITUTION**

2. The organization is established for the objects expressed in the Memorandum of Association.

#### MEMBERSHIP

3. The number of members of the organization is declared for the purposes of registration to be seven but the Board may from time to time register an

increase of members.

4. The members of the organization shall consist of:

1. The subscribers to the Memorandum of Association and

2. Such other (if any) persons as shall be admitted to membership by the Board.

5. The provisions of Section 28 of the Act shall be observed by the organization and every member of the organisation shall either sign the register on becoming a member or otherwise signify his agreement to become a member.

6. Every member of the organization shall be subject to the provisions of these Articles in relation to his membership and shall be deemed thereto upon or prior to his becoming a member.

7. A member of the organization may at any time by notice in writing to the Board resign his membership and the name of a member so resigning shall forthwith be removed from the register and he shall thereupon cease to be a member of the organization but he may be re-admitted to membership.

### THE BOARD OF DIRECTORS

8. The organization shall have a Board of Directors consisting of not more than 7 members.

The Chairman of the Board shall be elected by the Members of the Board from amongst themselves.

The Directors shall retire from office at the First Annual General Meeting of the organization and at the Annual General Meeting in every subsequent year but shall be eligible for re-appointment.

9. The Board of Directors shall appoint a chief executive by a resolution of members of the Foundation.

10. The Chief Executive shall attend meetings of the Board but shall not be taken into consideration in reckoning the number of the Board of Directors, nor, be taken into account in determining the quorum and shall not vote on any resolution of the Board.

11. Once nominated a member of the Board shall continue to hold office until removed by a resolution of the Board or:

1. If by notice in writing to the organization he resigns office

2. If he becomes of unsound mind or

3. If receiving order is made against him

4. Without the consent of the Board holds any office of profit under the organization.

5. Becomes bankrupt or makes any arrangement or composition with his creditors generally.

6. Is concerned or participates in the profits of any contract with the organization having failed to disclose his interest in manner required by Section 200 of the Act or

7. Fails to attend the meetings of the Board for a period of three months except by special leave of the Board

8. Is prohibited from being a Director of a Company by virtue of any order made under Section 189 of the Act or

9. Cease to be a member of the organization.

12. The quorum necessary for the transaction of the business of the Board shall be five members of the Board personally present.

13. The Chairman of the Board may, and on the request of the Secretary shall, at any time summon a meeting of the Board by notice served upon all members of the Board. Notice of a meeting of the Board shall be given to a member at his address in the register or at such other address, whether in Kenya or not, as he may from time to time furnish to the organisation for the purpose.

14. A meeting of the Board at which a quorum is present shall be competent to exercise all the authorities, powers and discretions which by or under these Articles are vested in the Board generally.

15. The Board may from time to time and any time delegate any of its powers authorities discretions to sub-committees consisting of such member or members of the Board as it thinks for any sub-committee so formed shall in the exercise of the powers so delegated conform to any regulations imposed on it by the organization. The meetings and proceedings of any subcommittee shall be governed by the provisions of these Articles for regulating the meetings and proceedings of the Board as far as applicable and so far as they shall not be superseded by any regulations made by the Board. The Chairman of the Board shall also be the Chairman of the subcommittee.

# FUNCTIONS OF THE BOARD OF DIRECTORS

16. The business of the organization shall be managed by the Board who may pay all such expenses of and preliminary and incidental to the promotion formation establishment and registration of the organization and do on behalf of the organization all such acts as may be exercised and done by the organization and as are not by the Act or by these Articles required to be exercised or done by the organization in General Meeting subject nevertheless to any regulations of these Articles and to the provisions of any enactment for the time being in force and affecting the organization.

17. All acts bona fide done by the Board or if its sub-committee or by any person acting as a member of the Board shall, notwithstanding it be afterwards discovered that there was defect in the appointment or continuance in office of such member or person acting as aforesaid or that they or any of them were disqualified be as valid as if every such person had been duly appointed or had duly continued in office and was qualified to be a member of the Board or sub-committee of the Board as the case may be.

18. The Board shall cause proper minutes to be made of all the proceedings of all meetings of the Company and of the Board and of sub-committees of the Board and all business transacted at such meetings and the minutes of any meeting, if purporting to be signed by the Chairman of that meeting, or by Chairman of the next succeeding meeting, shall be sufficient evidence without any further proof of the facts therein stated.

19. A resolution in writing signed by all the members for the time being of the Board or any sub-committee of the Board shall be as valid and effectual as if it had been passed at a meeting of the Board or sub-committee duly convened and held. The resolution may consist of more than one document in the like form each signed by one or more than one person.

20. The Directors shall retire at the conclusion of the Annual General Meeting each year but shall be eligible for re-election.

21. All cheques, promissory notes, drafts, bills of exchange and other negotiable instruments, and all receipts for money paid to the organization, shall be signed, drawn, accepted, endorsed, or otherwise executed, as the case may be, in such manner as the Board shall from time to time determine.

# PROCEEDINGS OF THE BOARD

22. The Board may meet together for the despatch of business, adjourn and

otherwise regulate its meetings as it thinks fit. Questions arising at any meeting shall be decided by a majority of votes. In case of an equality of votes the Chairman shall have a second or casting vote.

#### **BORROWING POWERS**

23. The Board may exercise all the powers of the organization to borrow money and to mortgage or charge its undertaking and property or any part thereof and to issue debentures, debenture stock and other securities whether outright or as security for any debt, liability or obligation of the organization or of any third party.

24. The members of the Board shall not be entitled to any remuneration in respect of their office save for the Chief Executive appointed under Article 9 hereof.

### GENERAL MEETINGS OF MEMBERS

25. The organization shall hold a General Meeting of members in every calendar year as its Annual General Meeting at such time and place as may be determined by the Board and shall specify the meeting as such in the notice calling it, provided that every Annual General Meeting except the first shall be held not more than 15 months after the holding of the last preceding Annual General Meeting and that so long as the organization holds its First Annual Meeting within 18 months after its incorporation it need not hold it in the year of its incorporation or in the following year.

26. All General Meetings of members other than Annual General Meetings shall be called Extraordinary General Meetings.

27. The Board may, whenever it thinks for, convene an Extraordinary General Meeting and Extraordinary General Meetings shall also be convened on such requisition, or in default may be convened by such requisitions as provided by Section 132 of the Act.

28. Any requisition made by members of the organization shall state the objects of the meeting proposed to be called and shall be signed by the members taking it and deposited at the office as required by Section 132 of the Act. No business shall be transacted at an Extraordinary General Meeting convened by any such requisition other than for which the Meeting has been expressly convened.

29. Every General Meeting shall be called by twenty one day's notice in writing at least. The notice shall be exclusive of the day on which it is served or deemed to be served and of the day on which it is given, and shall specify the place, the day and the hour of the meeting, and, in case of special

business, the general nature of that business shall be given, in manner hereinafter mentioned or in such other manner, if any, as may be prescribed by the organization in General Meeting to such persons as are, under the Articles of the organization entitled to receive such notices from the organization.

30. Provided that a meeting of the organization shall; notwithstanding that it is called by shorter notice than that specified in this Article, be deemed to have been duly called if it is so agreed:

1. In the case of a meeting called as the Annual General Meeting, by all the members entitled to attend and vote thereto; and

2. In the case of any other meeting by a majority in number of the members having a right to attend and vote at the meeting being a majority together hold not less than 90% of the total voting rights at that meeting of all the members.

31. The accidental omission to give notice of a meeting to, or the non-receipt of notice by any person entitled to receive notice of it shall not invalidate the proceedings at the meeting.

### PROCEEDING AT GENERAL MEETINGS OF MEMBERS

32. All business shall be deemed special that is transacted at an Extraordinary General Meeting and also all business that is transacted at an Annual General Meeting, with the exception of the consideration of the income and expenditure account and balance sheet, the reports of the Committee and of the Auditors, and the appointment and fixing of the remuneration of the Auditors,

33. No business shall be transacted at any General Meeting unless a quorum of members is present at the time the meeting proceeds to business. Until otherwise determined by the organization at a General Meeting the quorum shall be four members present in person or by proxy.

34. If within an hour from the time appointed for the meeting a quorum is not present, the meeting, if convened upon the requisition of members, shall be dissolved; in any other case it shall stand adjourned to the same day in the next week, at the same time and place, or to such other day, time and place as the Board may determine.

35. The Chairman of the Board shall be the Chairman of the meeting or if there is no such Chairman, or if he shall not be present within fifteen minutes

after the time appointed for the holding of the meeting, or is unwilling to act, the Board present shall elect any one of their member to be Chairman of the meeting. In the absence of such members of the Board the members present shall choose one of their member to be the Chairman of the Meeting.

36. The Chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting) adjourn the meeting from time to time and from place to place but no business which might lawfully have been transacted at the meeting from which the adjournment took place. Whenever a meeting is adjourned for 30 days or more, notice of the adjourned meeting shall be given as in the case of any original meeting. Save as aforesaid, it shall be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

37. At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless before or upon the declaration of the result of the show of hands a poll is demanded:

- 1. by the Chairman; or
- 2. by at least three members present in person or in proxy.

Unless a poll is so demanded, a declaration by the Chairman of the meeting that a resolution has been carried, or carried unanimously, or by a particular majority, an entry to that effect in the minute book of the organization shall be conclusive evidence of the fact without proof of the number of proportion of the votes recorded in favour of or against such resolution.

38. In the case of an equality of votes, whether on a show of hands or on a poll, the Chairman of the meeting at which the show of hands takes place or at which the poll is demanded shall be entitled to a second or casting vote.

39. The demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll has been demanded and it may be withdrawn at any time before the next business is proceeded with.

### VOTES OF MEMBERS

40. Every member of the organization shall have one vote.

- 41. On a poll, votes may be given either personally or by proxy.
- 42. The instrument appointing a proxy shall in writing under the hand of the

appointer or of his attorney duly subscribed in writing, or if the appointer is a corporation either under seal or under the hand of an officer or attorney duly authorized. A proxy need not be a member of the organization.

43. The instrument appointing a proxy and the power or attorney or other authority (if any) under which it is signed, or a notarially certified copy of that power or authority, shall be deposited at the office not less than twentyfour hours before the time for holding the meeting, or adjourned meeting, at which the person named in the instrument proposed to vote, or in the case of a poll, not less than twenty-four hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid.

44. A vote given in accordance with the terms of an instrument of proxy shall be valid, notwithstanding the previous death or insanity of the principal or revocation of the proxy, or of the authority under which the proxy was executed, the transfer of the shares in respect of which the proxy is given, provided that no intimation in writing of such death, insanity, revocation or transfer shall have been received by the organization at the office before the commencement of the meeting or adjourned meeting at which the proxy is used.

45. Any instrument appointing a proxy shall be in the following form or as near thereto as circumstances will admit:

# SAHELIAN SOLUTIONS FOUNDATION

"I .....a member of

Sahelian Solutions Foundation hereby appoint ...... of

..... and failing him ..... of ..... to

the Annual or Extraordinary or Adjourned Meeting of General

Meeting of the Organization (as the case may be) to be held on

..... the ..... day of ..... and at

every adjournment thereof.

Signed this ..... day of ..... 19.....

This form is to be used \* in favour of/against the resolution. Unless otherwise instructed the proxy will vote as he thinks fit.

\* Strike out whichever is not desired.

46. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll.

### SECRETARY

47. The organization shall have a Secretary who shall be appointed under Clause 9 hereof.

THE SEAL

48. The Board shall provide for the safe custody of the Seal and the Seal shall not be used except by the authority of a resolution of the Board. The Board may from time to time make such regulations as they see fit determining the persons and the number of such persons in whose presence the Seal shall be used, and until otherwise determined the Seal shall be affixed in the presence of either one Director and the Secretary or two Directors.

# ACCOUNTS

49. The Board shall cause proper books of accounts to be kept with respect to:

1. All sums of money received and expended by the organization and the matters in respect of which the receipt and expenditure takes place

- 2. All sales and purchases of goods by the organization; and
- 3. The assets and liabilities of the organization.

50. The books of account shall be kept at the office, or at such other place as the Board shall think fit, and shall always be open to the inspection by members of the Board.

51. At the Annual General Meeting in every year, the Board shall lay before

the organization a proper income and expenditure account for the period since the last preceding account (or in the case of the first account since the incorporation of the organization made up to a date no more than nine months before the meeting together with a proper balance sheet made up as at the same date. Every such balance sheet shall be accompanied by proper reports of the organization and the Auditors and copies of the income and expenditure account, balance sheet reports (all of which shall be framed in accordance with any statutory requirements for the time being in force) and of any documents required by law to be attached to them or to accompany them shall not be less than 21 clear days before the date of the meeting be sent to the Auditors and to all other persons entitled to receive notices of General Meetings in the manner in which notices are hereinafter directed to be served. The Auditor's report shall be read before the meeting and shall be open to inspection by any member of the organization.

### AUDIT

52. Once at least in every year, the accounts of the organization shall be examined and the correctness of the income and expenditure account and balance sheet ascertained by one or more qualified Auditor or Auditors authorized to practice in Kenya.

# 53. NOTICES

54. A notice of other document may be served by the organization upon any member of the organization personally or by sending it through the post in a pre-paid letter addressed to him at his address in the register or at such other address whether in Kenya or not, as he may from time to time furnish to the organization for the purpose.

55. A notice, if served by post, shall be deemed to have been served at the time at which it would be delivered in the ordinary course of post, and in providing services of a notice it shall be sufficient to prove that the letter containing it was properly addressed and put into the post office as a prepaid letter.

### AMENDMENTS

56. No addition alteration or amendments shall be made to or in the provision or regulations contained in the Memorandum of Association of these Articles unless the same shall have had prior approval of the Board.

# DISSOLUTION

57. Clause 9 of the Memorandum of Association relating to the winding up and dissolution of the organization shall have effect as its provisions were repeated in these Articles.

Names, Addresses and Occup of Subscribers	pation	Signature of
GEORGE MBATE BOX 662 MACHAKOS ECONOMIST		SIGNED
JAAP JOHAN VAN DER ZEE BOX 14333 NAIROBI RURAL DEVELOPMENT CONSI	JLTANT	SIGNED
GIDEON CYRUS MAKAU MUTI BOX 14333 NAIROBI RURAL DEVELOPMENT CONSI		SIGNED
NICHOLAS HENNETY BOX 300 KITUI PARISH PRIEST		SIGNED
JOSPHAT MUSYIMI MULYUNGI BOX 300 KITUI SOCIOLOGIST		SIGNED
PIETER VAN DONGEN BOX 25025 HYDROLOGIST		SIGNED
Dated this 12th	day of February	1992
WITNESS to the above signat	ures	W M MBITIRU ADVOCATE Box 44187

# CERTIFICATE UNDER THE COMPANIES REGULATIONS

It is hereby certified that the above Memorandum of Association of "SAHELIAN SOLUTIONS FOUNDATION" was produced by the process of Computer Word processing and Xerography.

W M MBITIRU ADVOCATE Box 44187 NAIROBI (SIGNED).