FINAL DRAFT

REPORT OF THE REVIEW TEAM FOR THE LAIKIPIA RESEARCH PROGRAMME (LRP)

BY:

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SUBMITTED TO: THE SWISS DEVELOPMENT CORPORATION; NAIROBI, JULY 1996.

Acknowledgements

The members of the Review Team wish to record their appreciation for the assistance and logistical support provided by Mr B. Kiteme, Programme Adviser, Mr. A.V. Kiarie, Programme Administrator and all staff of the Laikipia Research Programme.

Thanks are also due to the Director, ASAL Department, and all collaborators in the LRP for their contribution of ideas in the course of the evaluation of LRP.

ACRONYMS

APL	ASAL Programme - Laikipia
ASAL	Arid and Semi-Arid Lands
ASP	Actors, Strategies and Perspectives
CBO	Community Based Organization
CDE	Centre for Development and Environment
	District Agricultural Officer
DAO	District Agricultural Officer District Development Committee
DDC	District Development Officer
DDO	District Executive Committee
DEC	District Executive Committee
DEMC	District Environment Management Committee Dutch International Agency for Foreign Assistance
DGIS	District Information and Documentation Centre
DIDC	
DLPO	District Livestock Development Officer
DPU	District Planning Unit
DRSRS	Department of Resource Surveys and Remote Sensing
DURP	Department of Urban and Regional Planning
DWE	District Water Engineer
ENNDA	Ewaso Ng'iro North Development Authority
GIS	Geographical Information System
GOK	Government of Kenya
GOSC	Government of Swiss Confederation
GTZ	German Agency for Technical Assistance
GRID	Global Resource Information Database
HATC	Highland ASAL Technologies Centre
ICRAF	International Council for Research on Agro-Forestry
IGAD	International Governmental Authority on Drought
IFAD	International Fund for Agricultural Development
KARI	Kenya Agricultural Research Institute
KEFRI	Kenya Forestry Research Institute
KWS	Kenya Wildlife Services
LRDP	Laikipia Rural Development Programme
LRP	Laikipia Research Programme
MA	Master of Arts
MLRRWD	Ministry of Land Reclamation, Regional and Water Development
Msc	Master of Science
	Memorandum Of Understanding
MOU	Natural Resources Monitoring, Modelling and Management
NRMMM	
PhD	Doctor of Philosophy Desirat Steering Committee
PSC	Project Steering Committee
PO	Programme Officer
RF	Rockefeller Foundation
SAREC	Swedish Agency for Research Cooperation
SDC	Swiss Development Corporation
SNSF	Swiss National Scientific Fund
SSO	Sahara and Sahel Observatory
TOR	Terms Of Reference
TTMI	Traditional Techniques for Microclimate Improvement

UNDP UNEP UNSO UoN USAID	United Nations Development Programme United Nations Environment Programme United Nations Sahel Organization University of Nairobi United States Agency for Letters in
USAID WFP	United States Agency for International Development World Food Programme

EXECUTIVE SUMMARY

1. Introduction

The review of the Laikipia Research Programme was commissioned by the Swiss development Cooperation and was executed continuously from 22nd April to 12th May 1996. The Review Team comprised Dr F.J. Wangati (Team Leader), Mr O. Kenani, Prof. G-C. M. Mutiso and Mr S. Mwichabe. Under the terms of reference for the review, the Team was expected to:

- i) Assess the performance of LRP during the last four phases covering the period 1988 to 1996/97 in relation to the programme's set objectives, strategies, annual work plans and budgets;
- ii) Assess the impact of the two components of LRP (the Transfer and Natural Resources Monitoring) in their areas of operation;
- iii) Make recommendations on the future of the Programme after the expiry of the current (1994/97) phase, including proposals for any changes that may need to be introduced during the current phase.

2. The Organization and Functions of LRP.

The Laikipia Research Programme dates back to 1976, when scientists from the University of Berne started ecology research of Mt. Kenya. In 1984, the Laikipia Rural Development Programme (LRDP) was initiated under the sponsorship of the SDC and Kenya Government. The management of LRDP saw the benefit of the Laikipia district natural resources baseline data which LRP was accumulating. A decision was therefore taken to incorporate the management and activities of LRP within LRDP.

The objectives of the LRP were then re-defined, placing emphasis on studies to provide baseline information needed for proper prioritisation, planning and design of development programmes of LRDP. However, LRP remained a platform for postgraduate research students registered at the Universities of Berne and Nairobi. A new component, transfer of information derived from research activities, was initiated.

The long term role of LRP was never clearly articulated. As a result, the LRP has tended to function as a platform for postgraduate research. The situation has been made more complicated by the recent reorganization of the natural resources monitoring and socioeconomic research under independent NRMMM and ASP projects. They are within LRP and funded by different donors. Consequently, the LRP continues to operate as a collection of projects bound together only by the convenience of management services.

3. Achievements of LRP

During the review period, (1984 - 96), the LRP has played an important role in postgraduate training and research. A total of 54 PhD/MSc/MA Theses and 4 Special Studies have been produced. 62 LRP reports have been published. The monitoring programmes have created

natural resources and socioeconomic databases and a GIS capacity. This data has been effectively disseminated within the district planning organs. It has made impact on decision making at policy level. The documentation of the water resources and the extent of land subdivision and small holder settlement patterns in the Laikipia district is currently the most highly appreciated contribution of the LRP in the development of the Laikipia District. The influence of LRP is already extending to the wider resource management issues under the Ewaso Ng'iro North Development Authority.

The LRP has established collaborative linkages with the district heads of departments and the DDC in Laikipia, the Upper Ewaso Ng'iro Development Authority, the University of Berne and the University of Nairobi. UNEP has shown interest in promoting the use of database developed by LRP regionally and internationally.

A number of shortcomings in various aspects of management of LRP have been noted. The Team believes that these deficiencies have arisen mainly due to lack of long term plans for the LRP inspite of its growth from a small field station to a relatively large establishment in terms of budget and staffing. The apparent inability of LRP to respond adequately to needs for adaptive research, and lack of confidence in the scientific management of the LRP have resulted in dismemberment of the original programme culminating in three separate and autonomous projects operating under the umbrella of LRP.

4. The way forward.

The Team was informed that the SDC, which is still the major donor to LRP, intends to stop project support in July, 1997. This has implications for other programmes, funded also by GOSC, for they are dependent on core services from LRP. The Review Team is convinced that the LRP will have an important role to play in the development of Laikipia and in development of technologies especially needed for development of cold and dry highland ASALs.

The outstanding agenda, which justifies LRP extension, includes among others:

- Local adaptation and extension of appropriate technologies, including crop and livestock breeds and management, that maximise water harvesting and water use efficiency at the farm, catchment and regional levels;
- ii) A more accurate understanding of the perceptions, aspirations and coping strategies of the small holder immigrant communities and development agencies;
- iii) Modelling of the behaviour of the agro-ecological system under the various land use and development and resource conservation scenarios;
- iv) Evolution of alternative livelihood systems, including wildlife management, especially for the pastoralists and small holder settlers;
- v) Integration of socio-economic and natural resource modelling in specific catchments.

The Team therefore concludes that the LRP or a similar successor organization has a long term role in the development of ASALs. This view coincides with the desire of the Department of Land Reclamation to establish such a facility in the GOK ASAL programme. The Team has however noted a number of deficiencies in the structure, management and programmes of the LRP that will need to be addressed and rectified in order to equip the LRP for the expected future role.

The Team therefore recommends that:

- i) Immediate steps should be taken to prepare LRP for incorporation into the GOK system under the Ministry of Land Reclamation, Regional and Water Development. An important and urgent step is to post to LRP a Programme Officer who is conversant with management of both research and technological development as well as the creation and strengthening of effective transfer programmes. The immediate task of such an officer will be to prepare an Inception Project which can be used to solicit long term support for LRP.
- ii) The mandate and programmes of LRP should be expanded to cover all ASALs with initial emphasis on the Highland Asals. All research to be undertaken under the umbrella of LRP should be focused on the priority needs of the ASALs.
- iii) The LRP should be re-named "The Highland ASAL Technology Centre". This title should help the institution to focus its activities and also to avoid confusion with the role of the National Research System.
- iv) Action should be taken to establish a budgetary line and allocation of governmental funds to support at least the current Core programme of LRP.
- v) The Ministry of Land Reclamation, Regional and Water Development should prepare a suitable project proposal and open discussions with SDC and other donors who may be interested to support various programmes within LRP.
- vi) The collaborative projects/programmes, including ASP and NRMMM, should be re-integrated within LRP and should be headed by resident professional head (NOT STUDENT) who, with the Programme Officer, will constitute the Programme Steering Committee.
- vii) In order to ensure orderly transition of LRP to its new role and functions, and to give the Government time to budget for the institution, the SDC should find means of supporting the Core programmes of LRP at reducing scale for at least two years from July 1997.

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1. HISTORICAL BACKGROUND TO THE LRP

1.1. THE LAIKIPIA DISTRICT

The Laikipia District comprises an area of approximately 9720 Sq. Km. stretching between the slopes of Mt. Kenya and the Aberdares Range. Ecologically, most of Laikipia District lies in the rain shadow of Mt. Kenya and falls under agro-ecological zone (AEZ) V (mean annual rainfall 500 - 700 mm) and AEZ VI (mean annual rainfall less than 500 mm). Only a small part of the district at the south west corner falls under AEZs II and III (mean annual rainfall 700 - 1200mm).

The district was originally occupied by the Maasai who practised nomadic pastoralism. 90 % of the land was however alienated during the colonial era and converted into large scale commercial ranches. The Maasai were then confined to a smaller area in the north east which is also the driest part of the district. At independence, a number of the ranches were acquired by land buying companies and subdivided into small plots for the settlement of landless people from the fertile highlands. Land use has therefore changed drastically over the years, leading to serious over-exploitation of the land, including the vegetation, soil and water resources, especially in the drier areas which have been turned to crop production. The confinement of the Maasai on a mere 10% of the land area and in the driest part of the district has resulted in overstocking and land degradation.

The pressure on natural resources is therefore intense and is on the increase, and the water situation is particularly threatened by the rapid growth of intensive horticultural farming on the slopes of Mt. Kenya, which is depleting the limited surface water resources.

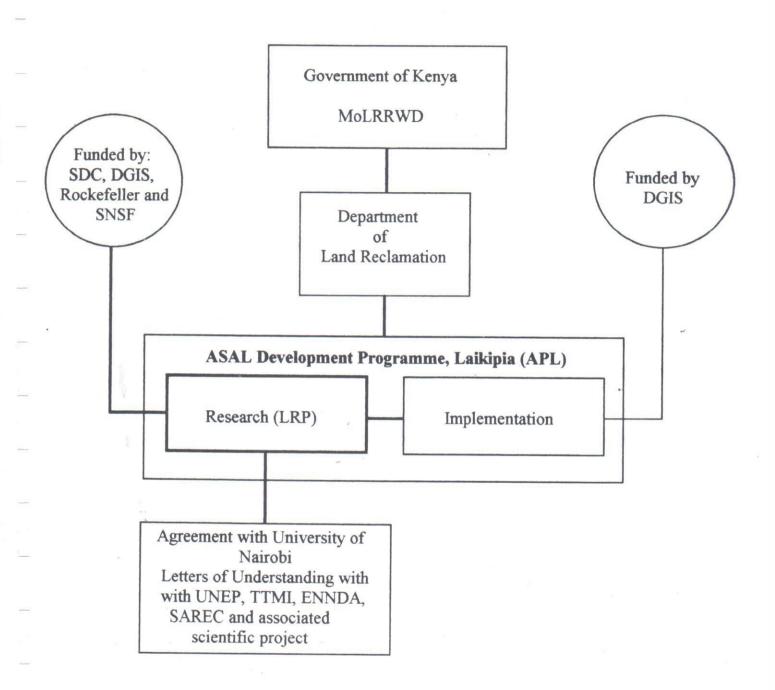
1.2. ORIGINAL PURPOSE, AIMS AND OBJECTIVES OF LRP

The Laikipia Research Programme dates back to 1976 when scientists from the University of Berne initiated research projects on the ecology of the slopes of Mt. Kenya. Thus when the Laikipia Rural Development Programme (LRDP) was initiated in 1984 under the sponsorship of the SDC and Kenya Government, the management of LRDP saw the benefit of the baseline information already being accumulated by the LRP on the natural resources of the Laikipia District. A decision was therefore taken to incorporate the management and activities of LRP within LRDP.

The objectives of the LRP were then re-defined, placing emphasis in LRP on studies to provide baseline information needed for proper development prioritisation, planning and design. The major concern of LRDP was the welfare of the large number of people who had started settling on small scale farms in the district where they were ill equipped to derive livelihood from the cool dry environment.

Consequently, the goal of the LRP was stated as "to promote the sustainable use and management of the scarce and limited natural resources, particularly water, soil, and vegetation, and hence to improve the social security of the small-scale farmers and pastoralists in the upper catchment of the Ewaso Ng'iro river".

Figure 1:
Structure of ASAL Programme, Laikipia (APL) and Position of LRP



The specific objectives set for the programme were:

- i) To monitor changes in the state of the water, soil and vegetation;
- ii) To study and document the socioeconomic conditions of the small scale farmers and pastoralists as well as the strategies and perceptions of all the actors, as an aid to design and implement appropriate developmental interventions;
- iii) To carry out adaptive research for development of appropriate technologies for the management of the natural resources;
- iv) To compile and transfer (disseminate) information derived from monitoring and research activities to the communities and the development agencies in the district;
- v) To provide a platform for training of high level manpower capable of back-stopping long term evolution of appropriate technologies for similar environments through MSc and PhD programmes.

The strategy adopted for the achievement of these objectives was to enhance the short term studies and monitoring activities already established in LRP through collaboration with universities and other relevant institutions.

1.3. THE EVOLUTION OF THE LRP

The LRP has been implemented in several funding phases lasting three years or less. The first phase (1984 - 1988) saw major organizational changes leading to conversion of the LRP into an integral research component of the Laikipia Rural Development Programme (LRDP) in June 1985, (see Fig. 1). The original objectives of LRP were then further elaborated as:

- Monitoring of human and natural resources in order to determine the carrying capacity of the different regional units;
- ii) Providing the LRDP and District authorities with relevant information for preparation and execution of technical projects;
- iii) Monitoring of changes induced by human activities;

The LRP then focused research activities in the fields of hydrology, agro-ecology, rural/urban socio-economic interactions, and self-help. In the course of the following nine years, the LRP has used the presence of postgraduate research projects to build up impressive research facilities which have been used mainly by postgraduate students registered at the Universities of Berne and Nairobi.

However, the sixth phase (1993/94) coincided with the replacement of the LRDP by the ASAL Programme, Laikipia (APL) funded by the Netherlands Government. The SDC support to LRP was continued but with change of emphasis from research and training to transfer of the information already collected.

The Core Project was then given the responsibility for:

- a) Central Management, Oriented Research, and Information Transfer. The Central Management is responsible for the following functions:
 - i) Maintaining the accounts;
 - ii) Personnel matters concerning the LRP and collaborating NRMMM and ASP projects;

iii) Administration of assets including procurement, allocation, distribution and maintenance;

- iv) Representing the LRP at district, regional and international collaborative meetings; and
- v) Providing logistical support for the Programme.

In addition, it is within the Central Management that the planning and management of the entire Programme was to be undertaken, including advising and coordination of the collaborative research programme and activities. Prior to 1992, and 1995, all the activities currently undertaken by the NRMMM and ASP were part of the core Project.

Shortly after the closure of the LRDP and the introduction of the Laikipia ASAL programme in 1993, the organisation and function of the LRP have changed considerably. The natural resource monitoring, management and research, the socio-economic research and the farming technology adaptation and transfer have been removed from the direct control of LRP and were reorganized into new and autonomous programmes:

- the Natural Resources Monitoring, Modelling and Management (NRMMM) under the sponsorships of the Rockefeller Foundation, the Swiss National Science Foundation, and SAREC;
- ii) the Actor's Strategies and Perceptions (ASP), funded by the SNSF through CDE; and
- iii) the Applied Research Unit (ARU), funded by the ASAL Programme, Laikipia.

The only functions remaining within the core project of LRP are management of the database, special studies and the Transfer Project, an activity designed to package and make available to the relevant development agencies any useful information arising from the research and monitoring activities, and general logistic support for NRMMM, ASP and ARU.

The Team was informed that it is the intention of LRP that the new relationships within research activities should be governed by formal agreements. Towards this end, a Memorandum of Understanding covering the operation of the ASP has been finalized between CDE and the Department of Urban and Regional Planning of the University of Nairobi, and

another MOU to cover NRMMM is being negotiated with the Department of Agricultural Engineering of the University of Nairobi.

1.4 THE LEGAL STATUS OF LRP

Since inception, and to date, LRP funding has primarily been from the SDC. This relationship is currently organised through the CDE, a legal creature of the SDC, with Dr. U. Wiesmann as the "Programme Responsible". Therefore, although many of the actors talk of the University of Berne as if it, as a corporate entity, were the contractor for LRP, it should be noted that the responsibility lies with Dr. Wiesmann, and the contractor is CDE, acting on behalf of SDC.

Through the Swiss bilateral agreements with the GOK, which have been signed from time to time, the CDE arrangements with LRP are regularised at the governmental level.

It, however, should be noted that, under the present arrangements, the Programme Adviser is the manager on behalf of the Programme Responsible. Since the Programme Adviser has been signing contracts for all other staff, it can be concluded that all the employees of the LRP are employees of the Programme Responsible and through him, of CDE and ultimately SDC!

2. ACHIEVEMENTS OF LRP

2.1. RESEARCH AND TRAINING

2.1.1. Research facilities

In order to fulfil its objectives, the LRP has over the years acquired and installed a research and training infrastructure comprising:

- 454.99 Sq Metres of rented office space within Nanyuki Town. This facility is used for administration and working space for the various programmes operating under or in collaboration with LRP.
- ii) Sixteen desk-top and two lap-top computers which are used for word processing as well as documentation, storage and analysis of the large quantities of data acquired through research, surveys and the natural resource monitoring activities. These computers are freely available to post-graduate students carrying out field research projects under the LRP.
- iii) Five multi-purpose vehicles which are used for research, monitoring and information transfer activities.
- Two research stations located in Matanya (AEZ V and Kalalu (AEZ IV). These stations are equipped with temporary field offices, fully instrumented agrometeorological stations, and standard run-off measurement plots. The LRP has also installed and maintains four hydro-met stations at Il Pollei (Mukogodo). Ngenia, Sirima and Rumuruti.
- v) The NRMMM has also installed and maintains monitoring stations at Embori, Teleswani, Naro Moru, Met-Station, Gate Station, Munyaka and Karuri. The NRMMM also maintains river gauging stations at Logilado, Junction, Ewaso Narok and Acher's Post.

2.1.2. Research Programmes and their Outputs.

The studies carried out so far comprise 23 PhD projects (including on-going studies), 31 MA/Msc. projects and 4 Special studies. The results obtained in these projects, including ongoing studies, are published in 57 PhD/Msc/MA theses/Special studies and 62 LRP publications (see Annex II).

The major results of this research may be classified and summarised as follows:

a) Soil and Water Conservation

 The ongoing de-forestation of the middle and upper catchments will have profound influence on the water balance and will reduce stream-flow into the Laikipia District and beyond.

- ii) Gully erosion is endemic in the settled regions, substantial loss of soil is still taking place from both cultivated and pasture land. Establishment of permanent soil cover and mulching has proved efficient in reducing run-off and evaporation on cultivated land.
- There was increase in yield of maize in the first three rows from a Plectranthus Barbatus live fence in AEZ V after root prunning but the benefit decreased rapidly, becoming insignificant after four seasons. Crop performance and production at the research site in AEZ IV did not respond significantly to root prunning or spacing of Grewillea Robusta trees inter-planted with the crops.
- The land in AEZ V is too dry for rain-fed crop production at existing technology. However, since the new settlers in this environment have no alternative for their subsistence, improvements of the crop microclimate, especially improvement in water use efficiency, can be achieved through mulching, shade trees, shelterbelts and minimum tillage.
 - v) The rainfall infiltration rate in the cracking deep luvisols predominant in AEZ V depends more on tillage practices than on degree of ground cover. The situation is however different in the soil types of AEZ VI (Mukogodo). In the latter, areas which have been denuded of vegetation through overgrazing develop crusting of soil surface, and rainfall infiltration is 12 times less than on areas with vegetation cover. Reestablishment of vegetation in the denuded areas is therefore only possible if the surface crust is broken mechanically.

b) Socio-economic Issues

- i) Shortage of labour on the small holder farms is an important constraint to crop and livestock production.
- ii) One third of the household income in the new settlements was derived from small ruminants. Availability of pastures is not yet limiting as long as a significant proportion of farm plots remains unoccupied.
- iii) Small scale manufacturing enterprises had started well in the western part of the district but their performance was on the decline.
- iv) The main constraint to cattle production is lack of pasture during the dry season. The small ruminants were less affected.
- v) Family linkages in the high potential areas of origin of the settlers and off-farm incomes provide a significant life support in the small scale settlements.
- vi) The Maasai who inhabit the Mukogodo Division still derive their main income from livestock sales. They can no longer be described as pastoralists in the traditional sense as their diet is only marginally dependent on livestock products. They have become more sedentary and relatively poorer than their counterparts in the neighbouring districts. Their future seems to depend more on availability of employment rather than

improvement in livestock production.

c) Ecological Studies: Range management

Except under riverine conditions where trees suppress total biomass production, biomass production under trees in rangelands was found to be double that in the open, possibly due to soil protection, better microclimate and increased soil moisture.

2.1.3. Training Activities and their Outputs

In addition to the formal postgraduate training carried out under the LRP, a number of staff of LRP have been trained. (See Annex III).

2.2. THE NATURAL RESOURCE MONITORING NETWORK.

Monitoring of the changes in the state of water, soil and vegetation resources of the Laikipia ecosystem has been one of the specific objectives of LRP from the beginning. The primary concern was and remains that the scarce natural resources in Laikipia District (and the entire Ewaso Ng'iro basin) are being subjected to increasing consumptive pressure through the expanding population and introduction of "high resource demand" production systems such as irrigation and wetland reclamation. Yet the ecosystems are predominantly ASAL with a low capacity for regeneration of natural resources.

The monitoring activities were started in 1985 by a PhD student within the ecology programme. The first agro-meteorological instruments were installed at Matanya and Kalalu which have grown into research sub-stations. In the same year, the TTMI project installed specialized data-logging equipment (a wind set with 18 anemometers, a solar radiation set with 18 channels and a set of soil thermometers). The data-logger equipment has since been removed. Between 1989 and 1990, the arrival of more PhD research students expanded the network with installation of hydro-meteorological stations within five smaller dry river valley catchments with facilities for monitoring sediment transport. From 1991, the NRMMM programme has intensified not only data collection, but also the use of the data to develop models to be applied in resource management. Currently the monitoring network comprises the facilities below.

2.2.1. Agro-Meteorological Stations.

The two main agro-meterological stations are located within Agro-Ecological Zones (AEZ) IV (Kalalu) and V (Matanya). Apart from generating climatic and hydrological data, the stations are located in and provide data required for experimental plots on agro-forestry, grazing and soil and water conservation techniques. The main use of these data include modelling experiments by PhD students (currently on the calibration of the CERES maize model); experiments in agro-forestry, and in evaluating the effects of grazing/tillage techniques on water and soil conservation. Each station has a permanent staff of one research Assistant, one Foreman and one Watchman. Casual labour is hired according to seasonal requirements.

2.2.2. Hydro-Meteorological Stations in Small Catchments.

There are five hydro-meteorological stations located in micro-catchments scattered over AEZ IV, V and VI within Laikipia district. The stations are located on small dry river valleys at Matanya, Rumuruti, Mokogodo, Ngenia and Sirima. Installation at Matanya and Ngenia are not fully operational. Each station comprises 1 weir, 1 anemometer, 1 evaporation pan, 1 automatic water level recorder, 1 staff gauge, 4-5 rain gauges, 3 - 5 run-off plots and about 10 neutron moisture meter access tubes. The data collected include stream flow and sediment yields, soil moisture, meteorological data, run-off, soil loss and estimates of vegetation cover. These stations are manned by 1 Research assistant (except Sirima and Ngenia), 1 Foreman (except Mokogodo, Ngenia and Rumuruti) and 1 Watchman.

2.2.3. River Gauging Stations

Twenty River Gauging Stations have been installed at strategic points along the perennial rivers within the Upper Ewaso Ng'iro basin in collaboration with Water Development Department. Installations are located at Ewaso Narok, Junction, Segera, Ngare Nyiro, Baguret, Nanyuki, Naro Moru, Munyaka, Likii, Nanyuki Confluence, Naro Moru Gate, Naro Moru Met-station, A6, Ontulili, Timau, Ngenia, Sirimon, Teleswani, Siraji, Lolgilado, Karuri and Archer's Post. The stations cover the entire spectrum of AEZs from Alpine I, II, III, IV, V, VI to AEZ VII). The RGS are equipped with staff gauges and automatic water level recorders and produce data on river flow and sediment loads.

2.2.4. Sub-Catchment "Profile" Hydrometeorological stations

The network also integrates 2 sub-catchments (Naro Moru and Embori profiles) which have a series of hydro-meteorological stations for specific modelling studies within the NRMMM training programme. The Naro Moru sub-catchment profile collects readings on hydro-met data under conditions ranging from the alpine zone to the savanna, traversing an area under intensive irrigation agriculture; while the Embori sub-catchment provides hydro-meteorological data covering a drier montane-lowland gradient and differences in sediment yields under moorland, natural forest, squatter settlement and a large scale well managed ranch. The Rumuruti Catchment is yet to be covered.

2.2.5. Management of the Monitoring System

Currently the monitoring component of NRMMM is operated by 5 Research Assistants, 8 Foremen and 3 Watchmen. Four other people are paid honoraria to help in reading the equipment. This staff complement is over and above personnel from the Water Department stationed in about 8 river gauging stations within the monitoring network. It is estimated that the running costs for these stations is in the magnitude of Ksh. 80,000.00 per month, of which about 40% is expenses related to payments for casual labour and staff allowances.

2.3. "ORIENTED" RESEARCH

Research may be either primary or adaptive, technologically oriented or management oriented. Primary research explores an area for the first time while adaptive research takes previous research findings and adapts them to new situations. Technological research focuses

on bi-physical sciences while management research focuses on social sciences. The Programme does not carry out its own research, but relies on the work done by M.A/M.Sc. and PhD students undertaken to meet their course requirements. However, the Programme undertakes what it terms as oriented research which is carried out either through the initiative of the Programme, or on request. Such assignments are usually contracted out as the Programme does not have internal capacity to carry out the research on its own.

To date, over fifteen oriented research/survey studies have been undertaken covering such areas as settlements, farming systems, community development, land use, off-farm activities, and household surveys. In the area of water resources, considered to be the main developmental issue in the district, the Programme has prepared a Water Supply Inventory and a Water Development Plan for the district. Some of the current assignments for the Programme are the preparation of the District Atlas, requested for by the DPU (whose completion is expected to be in April 1997); an E.I.A. study on swamp drainage for ASAL Laikipia (draft expected by end of April, 1996); and a Feeder Roads Requirements study for ASAL Laikipia (just commenced). There are also two studies requested for by ASAL Laikipia:- a Conservation Master Plan (to commence in July 1996), and a Water Harvesting Potential study to commence in September, 1996.

2.4. THE TRANSFER PROJECT

The Transfer project was started in 1994, about ten years after the commencement of the LRP. It was thus not part of the original components of the Programme. The rationale behind this activity was that research work, (in this case, data/information) are only useful in as much as they are disseminated to users for application. The primary objective of this project was therefore to support district development and planning institutions, and the regional development authorities by making available to them relevant information and findings, generated through various programme activities. This project is directly funded by the SDC and has ten employees.

The Transfer strategy developed in 1995 involves the following partners:

- i) The ASAL Programme, Laikipia (APL) which performs a facilitator role. Actual implementation is undertaken by line ministry officials, NGOs, and communities. The APL has also commissioned several studies through the LRP which are then passed over to the relevant agencies for use.
- The Ewaso Ng'iro North Development Authority (ENNDA). The mandate of this parastatal includes the development, planning, coordination, allocation, and management of the natural resources of the Ewaso Ng'iro catchment including the dry parts of North-Eastern Kenya. The Authority's area of jurisdiction covers about 37% of Kenya, and is, therefore, regional than district based.
- Departmental Heads of Line Ministries. The DDO, the DAO, the DLPO, and the DWE are the main agents for transfer within the district administration. Through this collaboration, several joint projects have been initiated like training of extension workers, small ruminants improvement project, vegetation and range condition assessment, water supply inventory, among others. Further, the LRP is a member

of the DPU, DDC, DEC, and PSC.

- iv) University of Nairobi. Through the links that have been established with the various departments of the University of Nairobi, the process of transfer here is mutual whereby the LRP consults with lecturers and scientists on specific problems, and the University benefits from the research platform of the LRP.
- v) National Research Institutions. The link to the national research institutions like KARI and KEFRI is intended to lead to the development of adapted packages for the Laikipia setting.

The dissemination of information is done through co-operation and collaboration with the above partners, through facilitation at various workshops/seminars in the district, and by distribution of studies to potential users (see Annex IV). The transfer activities are concentrated in four main areas i.e. (i) Water Use and Management; (ii) Land Use Planning; (iii) Land Sub-division; and, (iv) Improvements in Farming Systems.

2.5 COLLABORATIVE LINKAGES

In spite of its disadvantages as an informal organization, the LRP has succeeded in establishing collaborative linkages with many institutions.

2.5.1 Relationship with GoK Regional Development Authorities

Regional development authorities link to ASAL development activities at both national and district levels. At national level this is assured by their membership in the various Inter-Ministerial Programme Steering Committees, where they sit or are represented by the ministry housing them. At the District level, the regional authorities are members of the various DDCs and DECs where they have programme activities or projects.

The regional authority operating in the area of LRP's interest is the Ewaso Ng'iro North Development Authority. It has only been in operation since 1989. It participates in the deliberations of the Laikipia DDC.

Since a national Inter-Ministerial PSC for the LRP does not exist, ENNDA cannot participate in it. Neither can it participate in a non-existent DDC LRP Steering Committee.

The LRP and the water resource oriented researchers have seen ENNDA as the only authority which can handle the complexity of the water resource regionally. Consequently there has been some joint activities, and a formal link has been established with ENNDA, through an MOU.

2.5.2. Relationship with GoK District Institutions

During the era of the LRDP, LRP was represented in the Laikipia DDC as well as its technical executive committee, the DEC. This official representation expired with the termination of the LRDP. Laikipia ASAL which took over the development of Laikipia from LRDP does not represent the LRP.

Since there is not a Programme Officer (ie a GOK Officer) for LRP, technically the LRP is not represented in both the DDC and the DEC! This point is lost to many who have relationships with LRP, ie Core LRP, ASP and NRMMM. The point is simply that Programme Advisers attend DDCs and DECs on invitation. It is the Programme Officers who are members of the various DDC organs.

The implication of this is that core activities of the LRP, ASP and NRMMM are not represented. The later two need to be on the basis of their applied work. The fact that the Programme Adviser attends DDC meetings and its various organs does not constitute their representation in law. It is a purely local arrangement which should be regularised. In any case, LRP attends and participates in the DDC, the DEC, the DPU and the DEMC on invitation.

Efforts have been made to establish good working relationships between LRP and the district extension services. It is however not clear to what extent the apparent harmony may have been attributed to the comparative ability of LRP to make things happen.

2.5.3 Relationship with International Funding Institutions

Relations with SNSF

Since the onset of NRMMM, there are activities within it which are funded by the Swiss National Science Foundation which also funds the ASP. It can therefore be argued that the LRP has contact with this foundation which is funded by the SDC. These funds are administered by the LRP and thus it appears that the CDE again the conduit for management and accounting through CDE to the SDC.

Relations with SAREC

SAREC is one of the financiers of some of the NRMMM activities. Through this programme LRP has established contacts with SAREC, of course, through NRMMM.

Relations with Rockefeller Foundation

The Rockefeller Foundation funds some aspects of the NRMMM. Funds from the Foundation are channelled to the CDE in Berne and then to LRP for disbursement. Although some of the negotiations by NRMMM for programme activities and some limited supervision takes place through the Rockefeller Nairobi Office, clearly the financing and disbursing systems show the primacy of the CDE located in Berne and working through the resident Programme Adviser.

2.5.4. Relationship with International Research Institutions

The Team has not found formal links with any of the international research institutes save for the case of UNEP-GRID. This relationship has come about in the past year as a result of lobbying activities by the resident Programme Adviser. A draft MOU has been considered by both parties and it is expected that it will be signed in the near future.

UNEP is not funding any LRP programme activity currently. However, it is interested in utilising the collected data in attempts to develop indicators for local level environmental issues. It also would like to put the data on Internet so as to create demand for using LRP data in development and validation of sub-national, national, regional and indeed global indicators on the environment and development. Towards that end, it is willing to train LRP personnel on integration of biophysical and socio-economic data as well as linking LRP with other researchers struggling with similar data integration and derivation of indicators from such data.

2.5.5. Relationship with UoN

The University of Berne has signed an MOU with the University of Nairobi. This MOU regularises a long term relationship with different parts of the University of Nairobi. Subsequent MOUs have been signed by the University of Berne and the Departments of Geography and Urban and Regional Planning as envisaged in the main MOU. The Department of Meteorology of the University of Nairobi has signed an MOU with LRP.

Department of Geography

This department of the University of Nairobi has had the longest relationship with LRP since right from the beginning a relationship was sought by the academics from the University of Berne for they initially came from the same discipline. For the period under review, the relationship has been essentially to provide for two Masters students yearly.

Department of Urban and Regional Planning

Individuals from Berne were in touch with members of the Department of Urban and Regional Planning from the time they begun research in Laikipia. The first formal links with LRP, which was then under LRDP, were in the late eighties, through offering one of the LRP staff a position in the PhD programme and through offering DURP students field work opportunities in Laikipia. Since then, this relationship has been consolidated by initiation of ASP in the past two years.

Department of Agricultural Engineering

Informal links between LRP and this department started in 1990. Since the person in LRP, who contacted the department leadership was primarily interested in ecology, the links did not grow roots. Later, as common grounds in Natural Resources management were established, the NRMMM Programme was born. However, to date, there is no MOU.

Department of Meteorology and TTMI Project

There exists an MOU between Traditional Techniques for Micro-climate Improvement (TTMI) funded by the Dutch and LRP. This MOU covered the local TTMI relationship with the local leader who is a professor in the Department of Meteorology of the University of Nairobi. This linkage has supported the training of Kenyan students in Laikipia.

The position of TTMI is that they have found LRP extremely important and would like to

see it grow in the future to assist them in having training sites. They expressed interest in advocacy for LRP.

2.5.6. Relationship with Development NGOs

No evidence was provided that formal relations exist with national or development NGOs, such as Oxfam, Action Aid, Wateraid etc, although from time to time NGOs like KENGO, World Vision, etc, have had informal relations with LRP.

2.5.7. Relationship with CBOs

There is no evidence that LRP has developed concrete long term relations with Community Based Organizations (CBOs) in Laikipia or the region.

2.6 OVERALL ACHIEVEMENTS OF THE LRP

Since its inception in 1984, the LRP can be credited with the following achievements:-

- i) A total of 62 reports in 4600 copies have been published. Out of these 2,707 copies have been distributed to 1,378 recipients. (See Annex IV).
- institutions including eight (8) departments of the University of Nairobi and the University of Berne. A platform now exists whereby Kenyan scientists supervise Swiss students, while Swiss scientists supervise Kenyan students offering an opportunity for collaborative learning and sharing of scientific information. Through this collaboration, eleven (11) PhD students (9 Swiss and 2 Kenyans, the third Kenyan never finished), and twenty-two (22) M.A./M.Sc students, sixteen of whom were Kenyans have been trained (see Annex II). Apart from this contribution in terms of local human capacity building, the benefits to Kenyan scientists and researchers from interaction with their counterparts from an outside university and environment is a significant contribution although it cannot be quantified.
- iii) The LRP has succeeded in establishing collaboration with regional and international institutions like ENNDA, UNEP/GRID, ICRAF, and with the district policy and development agencies of the Government. This collaboration facilitates topical and scientific exchange of data and information,
- iv) Through the LRP, the SDC has found an appropriate channel for training and research grants which have benefitted both Kenyan scientists and researchers in particular, and the nation at large in supplementing local training resources, and through data generation. Laikipia district is now considered as the most researched district in Kenya, and the dearth of information which normally impedes development planning as far as this district is concerned is not a major constraint.
- v) Through the LRP, an institution, albeit an informal one, has been created and equipped with a variety of scientific and management equipment and has developed internal management capacity that can be used not only for generating data for use

in development of the district, but also at the national level and global levels. The Programme has developed bio-physical and socio-economic data sets which can form the basis for further analysis and interpretation, and a unique opportunity to generate a functionally interactive data base for highland ASAL ecologies. Further, local scientists have found, in the LRP, a platform through which they can publish their work thus contributing to scholarship and professionalism.

vi) The LRP has made an important contribution to planning and policy making at the district and regional levels by demonstrating the vital need for detailed information generated and located at the district level. District based government agencies, have for example, found it more expedient to contact the LRP than parent ministries for specific types of data whose scale can only be availed through and by the LRP. At the regional level, the ENNDA has been provided with information to intervene in regulating uncontrolled water abstraction in the affected areas.

3. CONTRIBUTION OF THE NEW PROGRAMMES TO THE OVERALL OBJECTIVES OF LRP.

Although the Team was not mandated to review the new and autonomous programmes currently attached to LRP, some comments on the programmes' contribution to the objectives of LRP may be in order since, after all, the programmes were originally designed to be part of LRP.

3.1 THE NATURAL RESOURCE MONITORING, MODELLING AND MANAGEMENT (NRMMM).

The NRMMM programme was established in 1991 out of the Ecology programme of LRP with financial support from the Rockefeller Foundation. The aim was to intensify research in natural resources in Laikipia and its environs while at the same time using the monitoring data to develop models. The modelling process entails first building on the hydrometeorological model that was developed for the Naro Moru sub-catchment by M. Thomas and extend it within the Embori sub-catchment which is drier; and secondly widening of the scope to include soil erosion risk, primary production, soil moisture balance and water abstraction. This modelling is a part of the six specific doctoral research projects being undertaken within the NRMMM programme.

Apart from continuation of collecting data from the stations on behalf of LRP, the potential contribution by the NRMMM is to develop models which development agencies in the district and others can use for spatial and temporal extrapolation/interpolation and prediction of land use changes.

So far only one model on the hydro-meteorological characteristics of the Naro Moru sub-catchment has been developed. A similar one is in the process of being developed for the Embori sub-catchment. There is a possibility that two other models on the primary production - water use relations; and on the soil erosion risk of the upper Ewaso Ng'iro basin will be developed. One of the studies also intends to develop a quantified "Water Costing Manual" within the Nanyuki sub-catchment to rationalize surface water abstraction for different users.

3.2 THE ACTORS, STRATEGIES, AND PERCEPTIONS (ASP)

The Actors, Strategies, and Perceptions for sustainable resource management and planning is a new project initiated through the collaboration of the University of Nairobi, and the University of Berne. The main philosophy behind this initiative is to facilitate resolution of conflicts relating to the use of natural resources by ensuring that the perceptions and strategies of both the external and internal actors in the development scene are better understood. This project has generated four PhD research scholarships for two Kenyans and two Swiss.

Although, as the Team was informed, the ASP was supposed to be executed under the auspices of the LRP, the project is actually being run by the Department of Urban and Regional Planning of the University of Nairobi. The LRP is used for accounting purposes,

a service it offers free, and has no say in the work plan or activities of the ASP. There is, therefore, currently no link, other than historical, between LRP and ASP. Without an operational link with the LRP, the chances of the ASP degenerating into a pedantic undertaking are real. This is so as both the students and their lecturers have the completion of post graduate research as priority.

3.3 THE APPLIED RESEARCH UNIT (ARU)

The Applied Research Unit was established by the Laikipia ASAL Programme in 1994. The stated major goal of ARU is to identify issues of adaptive research in the productive sector targeting especially the resource poor farmers by providing a platform for dialogue with the major actors, ie, researchers, extensionists and farmers, looking for possible sources of relevant technologies, and demonstration of such technologies to the farming community. The ARU is therefore a transfer rather than a research programme. Like the Transfer programme of LRP, the ARU is expected to work closely with and assist the district extension services and the farmers to evolve appropriate farming systems for the development and sustainability of the small scale farms in the settlement schemes. Although the ARU is housed in the same building and in close proximity to the LRP, it is funded entirely by the APL and is functionally and administratively independent from the LRP.

4. ASSESSMENT OF LRP PROGRAMMES ACHIEVEMENTS AND IMPACT

In its TOR, the Review Team was required to assess and evaluate the performance and impact of the LRP in the last four phases (IV-1988/89 to VII-1996/97). This could not be fully accomplished in the absence of systematic documentation of the activities of the Programme over the period in question. Further, the different phases of the Programme could not be determined as these were not documented.

In evaluating the impact of the Programme, therefore, the Review Team did not attempt to relate the activities, outputs, objectives in the traditional project logical framework approach, but rather on what was on the ground and the interviews held with present and potential stakeholders and collaborators in Laikipia and Nairobi.

According to the Annual Work Plan (July 1, 1992 - June 20, 1993), the priority objective for the Programme (Phase V) was to carry out research in order to support planning towards an optimal use of natural resources. To realise this objective, it is stated that the paramount aim for Phase V was to step up efforts to make available and transfer a large amount of results and data. In charting out the transfer activities, the Work Plan recognised the role to be played by research work on bio-physical and socio-economic data as the basis for transfer.

Problems of implementation have also been noted. The Annual Plan for Phase VII lists sixoutputs as follows:

- i) Policy paper on "River Water Use"; to be ready by August 1994;
- ii) LRP documentation and pamphlets presenting main activities and goals; to be ready by October, 1994;
- iii) Hydromet database; to be ready by November, 1994;
- iv) Report on "Problems for Development in Laikipia"; to be ready by December, 1994;
- v) District Atlas; to be ready by April, 1995;
- vi) GIS data base for DIDC; to be ready by June, 1995;
- vii) Support DIDC (Documentation, Training); by June 1995.

Most of these activities have not be realised. For example, the production of the District Atlas expected to be completed by June 1993, is still pending in Phase VII. Further, the documentation and production of materials for the DIDC, the main channel for transfer, aborted as the proposed office space was taken over by the Kenya National Library Services. The split between the LRP and the bio-physical researchers (now NRMMM), and the socio-economic researchers (now ASP), both who were the source of the data and information for transfer has contributed to this situation.

In spite of the above shortcomings, the LRP can be credited with considerable achievements some of which have already demonstrable impact.

4.1. RESEARCH AND TRAINING

The LRP was established originally as an integral part of the LRDP to conduct research that would contribute directly to the solution of developmental problems within the Laikipia District. The LRP is therefore not a formal research institution. The research activities carried out under LRP comprise post-graduate projects and ad-hoc studies carried out to provide specific information required for decision making in development programmes. In the absence of a cadre of full time research staff, the LRP decided to use postgraduate research projects to achieve the objectives of creation of baseline database on the district, technology development and the build up of scientific and technical capacity to address the problems of ASAL development. Under such circumstances, the LRP has been unable to evolve a long-term research programme and the research activities conducted under LRP have had short term objectives designed mainly to meet the academic requirements and funding arrangements of the University Postgraduate programmes at the Universities of Berne and Nairobi.

Efforts have nevertheless been made to select research topics on soil and water conservation, natural resources management and socio-economic issues that are relevant to the developmental needs of the immigrant farmers and pastoralists in the Laikipia settlement schemes. However, in the absence of a formal mechanism for priority setting or explicit incentives to establish demand-driven research, the topics for research have been, in the final analysis, based to a large extent on the perceptions of the academic supervisors at the universities.

4.1.1. Impact of Research

The main output of the research activities under LRP (see section 2.) has been more in creating a better understanding of the socio-economic conditions and resource constraints facing the small scale farmers and pastoralists in the district, than in the evolution of new and proven technologies to solve the problems of improving stability and sustainability of the Laikipia ASALs under small scale agriculture.

The Review Team was unable to identify significant technologies emanating from research activities under LRP that have been adopted by the farmers for improvement of productivity even within the vicinity of the two field research stations the Team was able to visit. One may argue that small scale farming is still too new in the district and the extension services are also inadequate. However, at least some of the technologies should have filtered by osmosis in view of the extreme hardships being experienced by the immigrant small holders.

The improvement of the knowledge base from socioeconomic studies and natural resource data accumulating from research activities is however substantial and has already had a major impact on the planning processes at district and sub-regional levels. The contribution of LRP research should become even more important with improved management of and access to the database at LRP.

4.1.2 Capacity Development

Considering the large number of Msc and PhD research programmes that have been successfully completed under the LRP, there is no doubt that LRP has made an important contribution in capacity building for technical support to ASAL programmes in Kenya and Switzerland. The impact of this training will emerge slowly as the graduates take their place in leadership of research, training and development programmes. The cadre of highly trained and experienced research assistants developed in LRP will also be a valuable asset for support to field research projects especially those related to ASAL development within or outside LRP.

The research facilities, including baseline database, developed in LRP are impressive and will continue to be in demand as a field base for postgraduate training. The impact of the improved database is already being felt as the information is used to accelerate district planning, regulation of water utilization, prioritisation of development activities, and review of policies concerning subdivision of land in the ASALs. The Laikipia side of the Mt Kenya region has now the largest number of agro-climatological stations and standard run-off plots in Kenya, and most likely in the entire Eastern Africa Region. Since these installations cover a wide range of soils and agro-ecological zones, the facility provides a valuable opportunity for modelling catchment behaviour under different land use and for calibration of soil erosion models.

4.2. NATURAL RESOURCES MONITORING

4.2.1 Scope and Coverage

The aim of the resource monitoring activities is to generate information on the status of the natural resources in Laikipia, particularly water, soils and vegetation. In this respect, the monitoring is correctly biased (in the short term) towards surface water resources which have systematically come under steep demands for abstraction especially with introduction of more water demanding production systems such as floriculture and irrigated agriculture. Also, the shift from large scale livestock/wildlife ranching to small scale mixed agriculture and livestock rearing has put more pressure on land and hence the need to monitor its status with a view to assessing the possible impacts on soils especially soil erosion and loss of fertility.

Natural resource monitoring implies periodic assessment of the condition of water, soils and vegetation, livestock and wildlife at specified intervals from spatially geo-referenced benchmark sites representative of the main natural resource categories. Such sites should therefore reflect the dynamic interactions between resource endowments and human activities which control demand. The Team is satisfied that the current spatial distribution of the stations in the monitoring network adequately cover the agro-ecological diversity within the district. The stations in small catchments also capture to a large extent types and dynamics of the rapidly changing production systems. The data generated, if adequately analyzed should therefore provide a fairly accurate picture of the status of the natural resources in Laikipia district.

4.3 COLLABORATIVE LINKAGES

4.3.1. Relationship with GoK ASAL Development Institutions

Since the first ASAL development programmes in 1977, the GOK created an institutional framework for staffing ASAL applied research and development activities. It was recognised that there was need for establishing baseline data, adaptive research and programming jointly between the GOK and the donors active in a particular district.

The institutional framework which has been followed for the past thirty years or so has established staffing norms for programme management, providing for core management comprising of a Programme Adviser responsible for the donor liaison and management of donor resources and a Programme Officer responsible for liaison with the GOK and management of the GOK resources. This structure of management has been followed whether projects are direct funded or implemented through the GOK. Under this management structure, both core managers are responsible for programme management. They therefore have to budget, plan and implement the baseline survey(s), development activities and finally control expenditures. They link to the GOK national and district planning and budgeting systems. This is achieved through the Inter-ministerial Project Steering Committee created under the national Ministry responsible for ASAL which approves their Forward Budgets and Annual Work Plans.

In the period under review, this normal practice for linking to the GOK has not been instituted with respect to LRP. When LRP was subordinated to the LRDP, the channel for linkage was seen as through the later institution, as shown in figure 1. Consequently, since 1994, LRP and SDC have been lobbying the Ministry of Reclamation, Water and Land Development, for the appointment of a Programme Officer. The links between the LRP and the GOK have remained informal for there is absolutely no Inter-ministerial Programme Steering Committee or a Programme Officer. This is so, not withstanding the fact that the current GOK and GOSC bilateral agreement for 1994-1997 states that there will be a Programme Officer for LRP.

4.3.2. Relationships with GoK National Research Institutions

In the normal GOK programming for ASAL development, the institution of the Inter-Ministerial Programme Steering Committee enables various district based ASAL development programmes to tap into the national Research Institutions as and when desired by giving them membership in the committee of a particular district. These are mainly in crops, livestock, and forestry. It is in the PSC that the policy on the fit of research to national research policies and programmes is articulated.

Although there has not been a single GOK research institute focusing on water or socio-economics, LRP's areas of focus were of interest to some of the national research institutions for they related to crop, livestock and forestry. It is conceivable that the national research institutions could have housed much of the research conducted in Laikipia. The key national institutions in this regard are KARI and KEFRI. Specific programmes are Drylands Crops Research, Fodder, Small Stock Breeding and Diseases, both in KARI and Agro-Forestry Research and Indigenous Trees Research in KEFRI.

The original Swiss research activities in water and socio-economics were conducted without any formal link to a national research institute though. The tradition has been continued by the Kenyan researchers based at universities. This linkage failure has militated against such research being moved from its basic to a more development oriented applied mode. This is a cost to Kenya in the long term. More costly though, is the fact that some of the research has elements of repetition of research already carried our in the country. An example is the mulching trials.

No memoranda of understanding, the acid test for formal institutional linkage, have been availed to this Team to show such links. This is not to argue that the various researchers did not have informal links with individuals in the assorted national research institutions. In fact LRP staff and university based research coordinators argue that they have all sorts of individual connections to national research institutions. This is not good enough for when they move on, LRP, the institution, loses for it does not feature in this individualistic calculus.

4.4 IMPACT OF LRP ACTIVITIES

Emanating from the outputs of the LRP, various interventions have been made. These are summarised below:

- i) Based on its monitoring and survey activities, the LRP documented the adverse effects of the uncontrolled activities on the Ewaso Ng'iro Catchment and sensitised the Government on the need to have an authority to manage this resource, leading to the formation of the ENNDA.
- By providing the information to the ENNDA on the impact of uncontrolled river water abstraction, the ENNDA has managed to lobby the and influence the Water Boards and a reduction in the number of permits for water abstraction has been realised for the Ewaso Nyiro North river catchment. As a result, although the first quarter of this year (1996) was relatively dry, there was constant flow of the Ewaso in points where previously there was no flow.
- iii) The Water Awareness Creation Campaign organised in collaboration with the ENNDA was well received and three task forces (data and information, policy and law, and campaign promotion) were set up. The TOR for the task forces have been prepared, and the LRP is currently facilitating the work of the task forces.
- iv) The LRP has created the awareness within the district policy making machinery that there is data that can be used for improved planning of the district.
- v) The electrification of Kinamba versus Lamuria was accomplished after the LRP intervened to demonstrate that there was more merit in electrifying the former and not the latter. This was done through a socio-economic study of the two areas by the LRP.
- vi) The annual participation at the Nanyuki ASK Show has created awareness to the general public of the fragile environment of the district and the importance of proper land use.

4.5. MANAGEMENT

4.5.1. The Burden of Past Structures and LRP Locale

Up to 1984, the LRP was managed directly as an outreach programme of the University of Bern and although the Swiss researchers attached to the programme established linkages with local institutions and scientists, there was no specific requirement that the programme be affiliated to Kenyan institutions and no steps were therefore taken to formalise professional linkages with Kenyan institutions. It is further evident that LRP was not a planned institution, but a convenient base for Swiss research in Laikipia.

A significant change occured in 1984 when LRP was appended to the Laikipia Rural Development Programme, also funded by the Swiss. However, institutionally speaking, the research activity had by that time created a style and life of its own - an organisational culture. Appendages, which have a previous life, have a way of not fitting elegantly into new institutional designs. It is clear to this Team that no clear institutional design of the LRP emerged, even after specific objectives were enumerated during its term as a subordinate institution to the LRDP.

The burden of history was further created by omission by the national GOK institutions responsible for ASAL policy and research. There is no evidence that the LRP was brought under the ambit of these institutions. The GOK has worked out a system of incorporating baseline district data collection, research and development in all ASALS. It is not clear to this mission why Laikipia was treated differently during the tenure of LRDP by allowing basic research to lead, resulting in lack of emphasis on applied research.

Originally the scientist who came to Laikipia seem to have worked pretty much on their own as most university based researchers are wont to do. Since most were graduate students, their primary concern was to get their qualifications. Since nobody in the GOK system insisted that their degree oriented research produce technologies for ASAL development, they did not focus on it. This tradition has been continued by the Kenyan graduate researchers for the same reasons. As a result there is little coordination within post-graduate research activities operating under the ambit of LRP, especially on the applied end of the research and the need for immediate application of results in extension and development. It is, however, gratifying to note that a number of demand-driven studies are now being contracted to the core programme of the LRP by the ASAL Laikipia Programme and others.

The second aspect of the LRP management was the internal differences within the various researchers and managers on who had authority especially with regard to issues which cut across the biophysical and social sciences. Ironically this has now been institutionalised by the creation of ASP and NRMMM staffed mainly by Kenyans! No institutional mechanism was created within LRP to assure that at the end of the university oriented research, the researchers were required to produce applied research.

Consequently, although Laikipia District is now the most researched district, the databases are not integrated from a biophysical and socio-economic point of view. There is thus limited applied research data, and staffing and institutional capacity for managing research for development.

The programme is currently managed by the Programme Responsible, in Berne, who has among others, three basic responsibilities: budgeting, scientific oversight and liaison with SDC. In Kenya, there is a Programme Adviser and a Programme Administrator based at the LRP in Nanyuki. The first is the chief executive as far as operations in Laikipia are concerned. The Programme Administrator doubles as an accountant as well as the logistics officer. The Laikipia Office does not seem to have budgeting responsibilities. It has to refer to Berne on work plans and budget commitments.

This management structure has not always been so. During the periods when there was a Swiss Adviser based at Nanyuki, a different distribution of key decision-making seems to have obtained whereby the Laikipia Office had wider latitude in decision making.

Over and above some holes in budget data, there are mismatches in the budget and expenditure lines.

4.5.2 Financial Management

One of the Terms of Reference of the Review Team was to evaluate the financial efficiency of the LRP programmes. Such an undertaking would have two facets: evaluation of the system for expenditure controls which is normally covered by accounting audits, and assessment of cost efficiency of the activities undertaken. The Team was however assured that accounting audits have been carried out regularly (quarterly and annually) and no problems have been encountered. The comments in the following paragraphs are therefore not concerned with "correctness" or validity of the accounts of LRP.

Financial efficiency is however derived from financial management systems which include rationale for budgeting and expenditure processes built up from a detailed work-planning. Furthermore, managing applied research is primarily about setting goals. Generation and Dissemination of Applied Research, one of the primary objectives of LRP, could not be systematic in these circumstances, for nobody was actively managing by setting this as a goal for the other primary component, production of university academic research, which was supposed to lock on to applied research. Some of the students interviewed by the Team, were not even aware that their academic work was supposed to lead to technologies for the development of Laikipia and its environs.

Apart from a briefing meeting between the Programme Responsible and the Team Leader at the beginning of the review, the Team was not able to interact further with the Programme Responsible in Berne and thus to obtain more detailed information on the budgets and budgetary processes. The Team, therefore, is not in a position to comment on the data especially for the Berne component between 1988 and 1993.

Accounting systems

The Review Team requested for complete data on budgets and expenditures for the period under review on day one of the review exercise. Such data did not apparently exist, at least in readily accessible form. Bits were being imported from Berne; bits were in old files; other bits needed translation. Recalculations on foreign exchange were also undertaken for some

bits. As a result, the financial data provided was still incomplete on day 13 of the 18 day consultancy! This was not for lack of trying, suggesting that either not all information can readily be accessed in Likipia or the management staff in Laikipia are not adequately trained on how to operate the accounting system. In any case, this situation is not considered acceptable. The Team is also of the opinion that well managed programmes do not just keep accounting documents only but rather have financial management data facilitating management decision-making.

P.O. Box 29203 Nairobi.

13th July 1996.

Mrs I. Islamshah, Swiss Development Cooperation, C/O The Swiss Embassy Nairobi.

Dear Mrs Islamshah,

REVIEW OF THE LAIKIPIA RESEARCH PROGRAMME - APRIL/MAY 1996. SUBMISSION OF FINAL DRAFT REPORT.

Thank you for the extensive comments on the first draft of the report of the Review Team for the LRP.

Following our discussions on the matter, the three members of the Team who were available in Nairobi have met and carried out a detailed evaluation of the comments in relation to the contents of the draft report. I have subsequently revised the report in a way that I hope brings out more clearly the assessment and conclusions of the Review Team. The Team has further recommended that I respond to some of the comments as follows:

- 1. The Team regrets that the first draft report conveys a negative picture of the LRP and its achievements. The Team reiterates that in its view, the LRP has been a valuable investment of SDC resources in Kenya. The numerous achievements of the programme, some of which have already created impact in Laikipia and beyond, are articulated in the report. The Team has however noted some shortcomings which arise mainly from a mismatch of the objectives with the human resources available to carry them out and inadequacies of institutional arrangements. The Team feels, however, that in the absence of explicit local commitment of financial and institutional support, the LRP remains an unsustainable SDC-driven activity. The growing expectations of services from LRP and legal implications of institutional commitments (eg. Memoranda of Undersandings) could become an embarassment to the SDC.
- 2. Given the clear brief given to the Team (confirmed by telephone conversation with Dr Wily Graf) that SDC, which is the main donor to LRP, was not interested in continuing project support to LRP after June 1997; and considering that this was not a Joint SDC/GOK Review Mission, the Team did not consider it within its Terms of Reference to present a whole range of organizational options for LRP. The Team did, however, sensitize the ASAL Department on the untenable situation of LRP and the implications of eventual withdrawal of donor support. It was mainly on the basis of the encouragement from the Department that the Team proposed what it considers the only practical way of safeguarding LRP activities in the short term and possibly developing from LRP a Kenyan institution that would fill a felt need and thus attract reasonable

long term support. The Team has included this proposal in the Report with the hope that the SDC will either re-consider its decision to terminate project support or at least provide some bridging finances to facilitate the transition.

SDC should note that even if the need for an ASAL Research Institute is agreed at the national level, experience shows that establishment of such an institute would entail years of negotiations between interested parties. Details of future role, organization and work plans for LRP will be the subject of an Inception Report to be prepared by the Programme Officer hopefuly to be posted by the Ministry.

- 3. The Team is aware of efforts made by SDC to institutionalise LRP through the draft MOU between the SDC and the Ministry of Land Reclamation, Regional and Water Development. However, untill this document is signed, it would be presumptuous to talk about GOK commitment.
- 4. Regarding issues of management, first the Team was not mandated to carry out financial audit and its report does not imply the presence of any financial misdeeds. The Team's comments on financial management are based on the apparent lack of a clear programme budgeting and the necessary financial reporting system that would show at a glance the true cost (including overheads) of each of the activities.

Second, apart from the various technical publications listed in the report and one evaluation report, the Team was unable to locate Annual or Progress reports that set out clearly the activities set to be achieved in each phase, the extent to which they were achieved at the end of the phase, and the steps taken to resolve problems of implementation.

The Team has documented its opinion on these matters as required by the TOR and it is for SDC to decide whether or not these matters require further serious consideration.

With these comments, I am now pleased to submit, herewith, the Team's Final Draft Report which I hope will help the SDC to take the appropriate actions. The Team is grateful to SDC for the honour and privilege to carry out this excercise. The members remain committed to play their role, if required in the future, to promote the growth and sustainability of the activities initiated under the LRP and in ASAL development as a whole.

Yours Sincerely,

Fréd J. Wangati Team Leader.

5. CONCLUSIONS AND RECOMMENDATIONS

Since the NRMMM and ASP are too new and their impact is yet to be realised, it is logical to argue that all credit ascribed to the LRP till now, is based on the achievements of the original core Programme. Further, the fact that the two projects (NRMMM & ASP) are on the ground, is itself an achievement of the original core Programme through which they were conceived.

5.1 THE MISSION OF LRP

The Review Team has noted that there is no clarity on what the mission statement of the LRP is. Strictly speaking, the Programme does not undertake either primary or adaptive research which involves controlled and test case scenarios or simulations to generate replicable results. From interviews and field visits, it became clear that what is termed as research, is basically documentation and recording of the observable phenomena on the ground. The Team also noted that the demands on the Programme by collaborating agencies pose a potential conflict in formulation of approach and strategies. It is noted, for example, that whereas for the main activities to be implemented during Phase 7 (July 94 - June 97), it is stated that the main goal is the promotion of the sustainable use and management of the scarce and limited natural resources the basic interests of collaborators, and hence their strategies for their realisation do differ:

- i) The main interest of the sponsor (SDC) is for the Programme to package and make available results of research for the implementation of development programmes. The strategy here involves emphasis on transfer processes, with monitoring being the main supporting activity.
- The interest of the Institute of Geography, University of Berne is for the Programme to develop methodologies and strategies for sustainable use and management of natural resources. The approach here is planning and research.
- The University of Nairobi and (lately the Egerton University) look at and expect the LRP to be a platform not only for scientific exchange of research activities, but also a place for training of students and lecturers. The emphasis is training.

The strategy used by the Programme at the district level has also evolved from presentation of information to the DDC, to the present position where the information is, for example, disseminated directly to the farmers during field days. This approach was adopted in 1996 after the realisation that information channelled through third parties, including division-level officers did not reach the target beneficiaries.

It is the opinion of the Review Team that the function of direct transfer does not belong to the LRP. There are within the district, government extension officers whose mandate is to disseminate useful information irrespective of source.

It is also through departmental heads that the work of the LRP interfaces with the district policy making framework, and both stand to benefit by interacting. The LRP cannot afford

to view the departmental heads as mere recipients of outputs. Further, the LRP cannot take up the function of direct transfer and be effective short of establishing a parallel system to extension services. Its role should be seen as complementary and facilitatory. As such, it would have been desirable for the Programme to try and find out why the information did not reach the target beneficiaries, and not shoulder the direct transfer function. The Team was informed that the LRP has already revised this strategy, limiting the transfer to farmers to trial of methodological approach which, if successful, will be passed on to the extension services.

As the Programme does not carry out its own research, but relies on the research by M.Sc. and PhD students, the usefulness of such research studies to the policy maker (Government agencies) is limited firstly, as these agencies are not involved in determining the area of research within LRP programmes, and secondly the completion date of the research is indeterminate. This type of set-up does not lend itself to short term flexibility to handle demand driven research as the researchers are bound into their degree programmes, leading to long delays in meeting research requests. It is for this very reason that the Laikipia Development Programme decided to establish the Applied Research Unit (ARU).

There also arises the question of quality of research work and, therefore, its acceptability in terms of validity for application and use. Firstly, the absence of close supervision and guidance of the research students can lend itself to malpractice and loss of scientific professionalism and thus bring into question the quality of the research work. Although, therefore, it is innovative to have Kenyan researchers supervised by Swiss scientists and Swiss researchers supervised by Kenyan scientists, there is a big trade-off due to the distances involved, more so for scientific research which requires continuous consultation and guidance. Reports from some students indicate that the supervisors make no more than one or two visits per year. Secondly, as the Programme does not have any legal status, reference cannot be made to its data and/or findings especially in Government documents. In this connection, we were informed that the district policy makers utilise data from the Programme to validate other data and do not use it on its own merit.

It was however evident during the Team's field visits, that the LRP has high visibility. The Team also noted that some farmers have accepted to try crop varieties recommended by the ARU. A better advice package could have been delivered had agriculturalists been involved during the transfer process. The issue of effectiveness and efficiency of the Transfer strategy, therefore arises, which directly reflects on the capacity of the LRP as currently organised to perform research, and also be the agent for grass-roots Transfer. As already indicated, the Transfer Project has ten members of staff, but only one of them has a university degree. This is particularly limiting as the translation and adaptation of research findings into user friendly packages is technically involving. This could explain why the LRP has had more success in socio-economic and planning methodologies than in technological contributions.

The Team concludes that:

i) The LRP has an important role in the future development of the ASALs, especially in solving the peculiar problems faced by small holders and pastoralists in highland ASALs as so vividly evident in Laikipia district. However for this role to be realised,

a core resident adaptive research and technology development capacity must be institutionalised. This is particularly so, if the LRP is to be a self-sustaining demand driven institution.

- Information transfer seems to be the most critical role of the LRP. It is through the Transfer project that the goals of the activities of the NRMMM and the ASP in terms of application of innovations will be eventually realised. Conversely, the justification for the Transfer project is fundamentally dependent on the performance of the NRMMM, ASP and other technological development projects. Without such activities, the Transfer project will have very little to pass over to the users.
- The three sets of data hydro-met, socio-economic, and GIS which currently exist separately, need to be consolidated into an interactive database thus strengthening the justification of the Transfer project. This should be undertaken as a priority activity.

The Team therefore recommends that NRMMM, ASP, and Transfer activities be managed under a unified but innovative and responsive structure.

5.2 NATURAL RESOURCES MONITORING

While the network of monitoring stations for soil erosion is fairly good, there is always the possibility that the condition of the on-station trials may not be representative of the on-farm conditions, especially the rapidly changing land use patterns.

Monitoring of the vegetation has not started within LRP. The determinations and assessments of percentage cover at the stations cannot capture other useful variables such as change in spatial extent and species composition; factors which are connected with bio-diversity, soil protective cover and forage availability (in terms of pasture degradation). Changes in spatially restricted endemic ecotypes like swamps and galaxy woodlands/forests along water channels cannot also be adequately covered by the existing monitoring system.

The Team therefore recommends that:

- i) A number of on-farm trials for soil erosion particularly in areas with rapidly changing land use patterns should be established. These should provide particularly a better insight on the status of soil loss.
- ii) Capacity within the transfer programme be created to make assessments on status of the vegetation. There should also be a linkage with other departments specialized in such assessments such as the Range Unit in the Department of Livestock, KWS and DRSRS.

5.3 DATA MANAGEMENT

Data from the monitoring system is of use only after it has been processed into information which is then disseminated to relevant users. Data processing requires a well structured database with capacity for data analysis, archiving and presentation of results. The monitoring programme so far entails field collection of data up to filing stage. Much of the

data being collected have neither been checked nor processed into computer readable formats. The information therefore remains un-structured and un-analyzed and cannot therefore be readily integrated within the other data sets that LRP has generated over time. The end product should be an integrated GIS database incorporating the socio-economic (ASP) and agro-hydro-meteorological (NRMMM) and other data sets obtained through the special studies...

Therefore the weakest part of the monitoring system is therefore in the area of data management. Already a significant number of studies, surveys and research carried out by students and researchers between 1985 and 1993 (including monitoring data) both in biophysical and socio-economic fields were integrated into a GIS based database using expert software systems that handle data processing (checking, interpolation, extrapolation, integration), analysis, presentation and archiving.

This database is not currently being updated alongside further data generation from student research and monitoring. Instead the ASP and NRMMM are systematically developing separate and parallel data sets independent of the existing GIS database. One reason for this trend seems to be a weak scientific, technical and analytical capability within the GIS facility to process, analyze and integrate the bio-physical and socio-economic data. Despite the emergence of this divergent trend, the ASP and NRMMM data sets are in fact far less organized compared to the GIS database.

The Team therefore recommends that a senior scientist with GIS oriented analytical skills be deployed within Core-LRP to organize and link the monitoring data to the existing GIS database within LRP.

5.4 RELATIONSHIP WITH UON.

Internally within the University of Nairobi, there seems to be need to regularise some contractual arrangements by specifying the roles of the individual Team leaders vis-a-vis the responsibilities of departments. This issue has been raised by members of departments who do not seem to know about what projects are negotiated in the name of the department but which seem to be individualised.

Future MOUs with University of Nairobi and indeed the current one, should add codicils spelling out that individual researchers are representatives of the particular departments and further what departments ought to know about programmes like ASP and NRMMM, manner of such departmental consultations, criteria for selecting students to participate in LRP related research and applied research expectations of LRP.

Further, to assure integration of biophysical and socio-economic concerns in developing recommendations out of the postgraduate research projects, consultations should be held across departments to locate researchers and subject and geographical areas that are more amenable to integration of research findings.

5.5 RELATIONSHIP WITH KWS

There is no formal relationship with KWS although in the past there have been extensive

contacts with the antecedents of KWS and indeed KWS itself. In some ways the dropping of the previous informal links is a pity for wildlife is at the core of the development of Laikipia. Laikipia ASAL is seeking to develop relationships with KWS but up to now there does not seem to have been any research student interested in wildlife related programmes.

To the extent that KWS has a large community wildlife programme in Laikipia, it may be a good idea for LRP to attract a student interested especially in the problems and economic opportunities associated with wildlife management in the ASALs.

5.6 DISSEMINATION OF INFORMATION

Dissemination of information arising from the monitoring activities has not been fully developed. Nevertheless, rainfall statistics are regularly transmitted to Meteorological Department in Nairobi as part of their national grid. Data on river flows are made available to the water departments staff in Laikipia and Isiolo as well as the ENNDA. The main uses of these data are sediment and surface water monitoring, planning for dams and rationalizing water abstractions in the respective districts and the Ewaso Ng'iro basin. Soil moisture data from the network is not utilized by anybody at the moment and the only channel for dissemination of information generated from postgraduate research projects is scientific publications and theses which are usually only available to scientists..

The Team recommends that packaging and dissemination of information from research projects should be developed as one of the key activities of the Transfer component of the LRP.

5.7 MANAGEMENT.

The Team thinks it is fair to conclude that SDC has not given adequate attention to the manner of general management of LRP, including setting up management systems, personnel systems and financial management systems, including budgeting and budget controls for the period under review. It is conceivable that this need was not obvious during the period when the Programme Responsible who was invariably well informed on the intricacies of budgeting within SDC was resident in Laikipia. However, as it turned out, there was not sufficient information at the LRP which could be used to evaluate financial efficiency of the programmes.

Given that researchers generally pay little attention to management problems, the temporariness of research tenure at LRP meant that more often than not researchers did not see the need to concentrate on setting up research management systems as a major programme leadership activity.

Underlying this lack of long term strategic planning about the management of applied research was the failure to focus on it as a long term process. There are no staffing and personnel emoluments norms, including a rationalised training plan. Personnel have been hired and promoted in haphazard ways.

Rewards cannot be based on performance for financial data to establish unit costs and outputs is generally lacking, with bits in Laikipia and others in Berne. Besides, staff joined, moved or stayed based on personal whims and not because they fitted a designed long term

appreciation of the needs of applied research in the cold and dry ASALs of Laikipia and its environs. As a result, the LRP is currently faced with overstaffing at some levels, eg. the research assistant level while increasing demand for specific studies relating to adaptation and delivery of technological information remain unfulfilled due to lack of qualified personnel.

The current top managers (two) were internally promoted to their present levels. One of them comes out of the geography, physical planning tradition at Masters level. The other one was trained on the job on administration and accounts after high school.

Since development oriented adaptive research calls for managers who have ability to bridge the biophysical and the social sciences, clearly there is still need for improvement in management capacity.

At the level of departmental and section heads, hiring was at low professional qualifications. The new programmes of ASP and NRMMM do not appear to have contributed to re-thinking on this issue since their staffing procedures seem to also concentrate at low formal qualification staff.

Underlying these inappropriate management activities seems to be a basic lack of appreciation that issues of adaptive research are perhaps more complex than narrow specialised management systems. They call for Management Teams totally at peace with the great divide between the biophysical and the socio-economic worlds. This should be the basis for restructuring staff and putting appropriate management teams in place in the future.

5.7.1 Financial Management

There has not been an agreed accounting manual. One is in draft. Consequently the NRMMM think they have a case for setting up theirs although the contractual obligations give LRP the financial disbursement responsibilities. It is also evident that the accounting system now in use is not fully internalised within LRP. Given lack of continuity in LRP's top management, it is important that a simple electronic based financial management system is put into place. Such systems are useful in evaluating activity costs in relation to impacts and hence their financial efficiency. They can also include time budgets to facilitate determination of individual outputs.

An important consideration in managing finances is the now legal facility of holding of funds in foreign currency to take advantage of changes in exchange rates. One time lumpsum exchanges, particularly when they are quarterly, are not creative. Funds should be converted only if local currency is needed. Of course this calls for more active management of resources both at Laikipia and Berne levels than has been the case to date.

The Team recommends the establishment or adaptation of a simple but comprehensive electronic based financial management system within LRP to facilitate better management of LRP activities. The Team recommends further that all top managers and department heads should train to be able to use such a system personally in management functions instead of relying entirely on junior personnel to provide both the basic data and their interpretation.

The Team does not agree with decentralisation of the financial management system to all programmes of LRP as argued by ASP and NRMMM. LRP should instead, and in consultation with all interested parties, finalise the accounting manual and use it in managing the finances and producing financial reports that meet the requirements of the relevant donors. This will assure financial transparency for staff, GOK, donors and the participating programmes.

5.8 THE WAY FORWARD

5.8.1 Future Research Needs

The future development of the ASALs which occupy over 80% of Kenya's land resources is a major technological and socio-economic challenge which will intensify as more and more people move into these regions in search of basic subsistence and economic opportunities. Some of the pressing issues are:

- Local adaptation and extension of appropriate technologies, including crop and livestock breeds and management, that maximise water harvesting and water use efficiency at the farm, catchment and regional levels;
- ii) A more accurate understanding of the perceptions, aspirations and coping strategies of the small holder immigrant communities and development agencies;
- iii) Modelling of the behaviour of the agro-ecological system under the various land use and development and resource conservation scenarios;
- iv) Evolution of alternative livelihood systems, including wildlife management, especially for the pastoralists who may be forced to change their way of life and subsistence due to scarcity of land;
- v) Integration of socio-economic and natural resource modelling in specific catchments.

Some of these needs, especially those relating to natural resources management and utilization are being addressed for the lowland (warm) ASALs through the dryland programmes of the Kenya Agricultural Research Institute (KARI) and the Kenya Forestry Research Institute (KEFRI). These institutions have as yet to develop research programmes specific to the special needs of the highland ASALs such as Laikipia district which are characterised by cold, dry conditions. A major need wich is not being addressed by any of the national research institutions is for development or adaptation of technologies for management of water which is the single most important problem in small holder settlement schemes in the ASAL environment.

Since both KARI and KEFRI have no immediate plans to extend their programmes to the cold ASALs due to resource constraints, the facilities already developed under LRP will continue to be needed for adaptation of technologies for ASAL development, providing especially a unique opportunity for integration of socio-economic and bio-physical information in the modelling of ASAL development options.

The Review Team considers that although most of the research activities carried out under the LRP have been uncoordinated and often of primarily academic interest, some of the research has generated useful baseline data, especially on socio-economic issues, which have found immediate application in development planning at district level.

The Team recommends that LRP continues to encourage and to support postgraduate research in the highland ASALs but that the research topics should in future be more rigorously selected to provide answers to specific developmental issues.

The Review Team further considers that although baseline studies should be continued within Laikipia District in view of the dynamic settlement and resource use patterns, the LRP should now extend its operations to similar environments in other parts of the country as resources permit.

5.8.2 Sustainability

It is the view of the Team that the foundation laid for research, training, technological development and transfer to users need a stable institutional structure if the LRP is to mature, become sustainable and create the required impact in the ASAL communities within and outside Laikipia. Future developments will however require formal commitment by relevant government institutions and continuing injection of external resources.

The Team was however informed by the major donor (SDC) that the current phase (1994-97), which is the seventh, will be the final phase of SDC support to LRP as a project. The Team therefore concentrated its efforts in finding a home for the LRP within the governmental system in order to assure its sustainability after SDC support terminates.

One of the options was to seek recognition of LRP within the National Research System which now operates on parastatal structure. It was however felt that although a case could be made for a national ASAL Research and Development Institute that would integrate the many aspects of natural resources management and social-economic issues, such a move would be fraught with lengthy interministerial negotiations and budgetary restrictions.

The Team, having established the keen interest of the Ministry of Land reclamation, Regional and Water development for a centre for ASAL Technology development therefore finally settled on such a centre as the way forward, at least in the short/ medium term.

5.8.3 Beyond the limits of the platform idea

The Team is of the view that the long term strategy of LRP should be to shift monitoring activities closer to the GOK departments who are the direct users of the data and hence will integrate the data collection in the existing extension network. A closer working relationship with the District Statistics Office, Department of Agriculture, Livestock, DRSRS and KWS will not only increase usage of information but will also ensure long term sustainability of the monitoring activity. The extension staff in agriculture and livestock development could take readings on a longer term basis. The KWS could utilize its biologists to assess vegetation. The DRSRS could provide the aerial photography to supplement extrapolation of

models, and provide supplementary data on livestock and wildlife. The Range Unit of the Livestock Department could facilitate analysis of species composition and functional and genetic degradation of the vegetation. Maintenance of the field stations is therefore justifiable on account of having an early warning mechanism to detect deterioration within the natural resources.

5.8.4 Conditionalities for LRP Support to external projects.

The provision of a research platform, by LRP, seems to have become an idea set in ferro-concrete and so fixed that it has led to distortion of the primary concern of LRP ie, to adapt technologies for cold and dry ASALS. It seems as if researchers use the LRP and moves on without any long term commitment to he programme and its objectives. This is true especially of the university based research students. Few have invested in LRP by either coming back to support its work or by systematically adapting their degree based research into adaptation of technologies LRP can pass on to small holders first and others later like stated in its objectives.

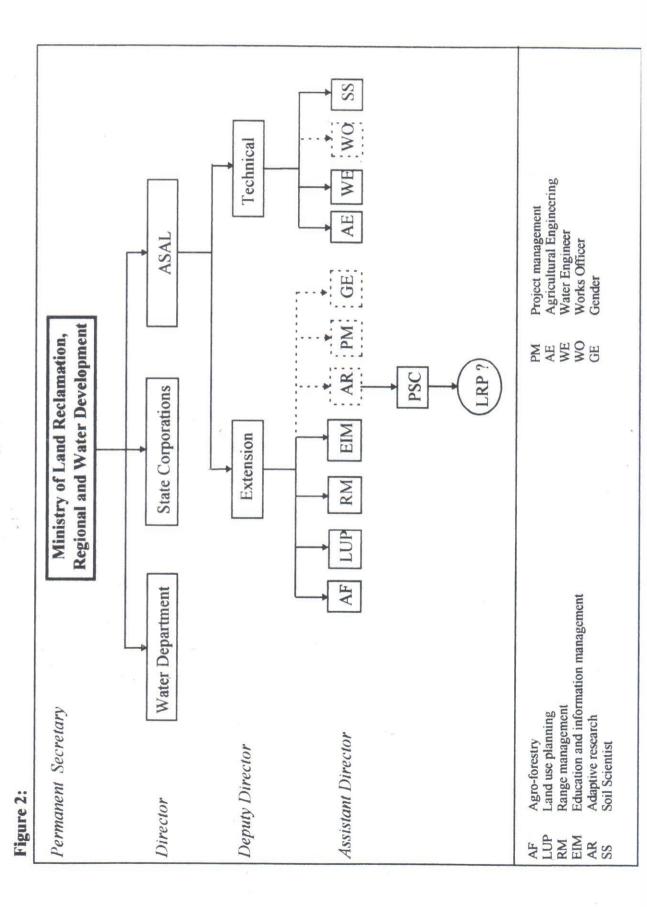
Even some of the institutions demanding linkage now specifically state that their interest is in terms of deriving national and global uses of the data. This should be possible as long as it does not detract from developing technologies for poor smallholder settlers and pastoralists of Laikipia and its environs. Important also is the need to focus on integrating socioeconomic and biophysical concerns for the derivation of useful technologies is dependent on such an integration.

The Team recommends that the LRP develops clear conditionalities applicable to students who are to benefit from its scholarships other programmes such as ASP and NRMMM in terms of their contribution to LRP objectives.

If these conditionalities are not met by such individuals or institutions, LRP should withdraw from supporting them. All individuals, institutions and projects wanting to use LRP should further sign legally binding MOUs and or contracts stating that they would reimburse LRP if they do not make the requisite contribution.

5.8.5 Integration of LRP into GOK ASAL Programme

It is evident that one of the missing ingradients in the management of LRP is the setting of policies on its operations. The Review Team had extensive discussions with the ASAL Department of the Ministry of Land Reclamation, Regional and Water Development. Among the topics covered was the history of LRP, its current status within the GOK system and the ministry's future plans. On the basis of the strong interest shown by the Ministry, the Team is of the opinion that the missing framework for long term policy setting for LRP could be most efficaciously achieved by setting up a policy supervision and reporting system into the ministry. The ASAL Department of the Ministry has two Divisions: Extension and Technical. The Team considers that the natural affiliation of the LRP is with the Extension Division, for it is under this division that an Adaptive Research Section headed by an Assistant Director is to be created presently. In the event of a delay, it is the opinion of the Team that the LRP could temporarily be housed under the Education and Information Management section. The proposed arrangement is shown in Figue 2.



There is, however, need to ensure adequate representation of all interested parties in policy formulation for LRP. At the national level, there is need for the Ministry to urgently constitute an Inter-Ministerial LRP Steering Committee. Since such a committee bring together all ministries and donors with interest in any of the activities of a Programme, for the LRP it will have to include at a minimum Ministries of Agriculture and Livestock Development and Marketing, Environment and Natural Resources, Planning and National Development(DRSRS), KARI, KEFRI, SDC, Rockefeller, SAREC and University of Nairobi.

The Team recommends that projects associated with LRP should understand there really is no shortcut to participating on policy making about LRP however tedious this process may appear. Since many Departments of the University have a stake in LRP, they should, in a transparent manner, decide who their representatives in the PSC will be, perhaps on a rotating basis from department to department.

5.8.6 Programme Officer for LRP.

The Team is of the opinion that the Department of ASAL of the ministry should identify a Programme Officer for the LRP to be responsible for the management of the GOK aspects, including funding, within LRP.

The Team recommends that a Programme Officer should be put in place IMMEDIATELY to start work on the integration of the LRP to the national ASAL system and to take part in the management of the LRP as it charts out its future role.

The Programme Officer identified:

- 1. Must have a scientific background.
- 2. Must have proven experience in managing multi-disciplinary teams in a programme setting.
- 3. Must be computer literate and be able to personally use word processing, operate technical databases and electronic financial management systems.
- 4. Must have working knowledge of biophysical and social systems.
- 5. Must have experience in supervising cross cultural staff.

5.8.7 Proposals for National Highland ASALs Technologies Centre.

It is a conclusion of the Team that the LRP should evolve into a National Highland ASALs Technologies Centre. This is in line with the GOK commitment to developing the highland ASALs whose problems are not adequately handled by any other institution. This would be a centre for generating adaptive research form basic research conducted within and without the country.

There are several corollaries to this conclusion. The first is that it is the view of the Team that the Ministry should initiate discussions with donors and the GOK to raise funds for the LRP as the basic building bloc for this centre. Secondly, the Ministry in its forward budget should begin to allocate resources to LRP, with a commitment to building it up as the future centre. Some of the resources, like land for offices and research plots can be availed quickly so as to firm up the commitment to facilitate fund raising from donors. (See Annex VI).

5.8.8 Integrating Core, ASP and NRMMM Activities.

For a long time those of goodwill associated with LRP have recognised that integrating the Biophysical and the Socio-economic databases is crucial in facilitating applied research. To put it strongly, there has been major investment put in establishing the two separate databases. It is most essential that they be integrated or their value will diminish. If LRP is cut off in June 1997, this will be a probability.

The Team is of the opinion that UNEP and Rockefeller, who have expressed concern about this problem should be approached immediately by the Department of ASAL in consultation with LRP management, for assistance in finding ways of integrating these databases. The ministry on its part should seek to get a person competent in data integration seconded to the LRP on a long term basis. Such a person could also be the Programme Officer.

The Team is aware that proposals have been made to NRMMM about systematising the biophysical data to get it to the same condition the socioeconomic data is being put by one of the PhD students. The proposals were for one of the PhD. students to do similar work. This was a good idea and we believe the highest levels of LRP management should still pursue it with NRMMM. This needs to be done immediately to facilitate the secondary integration of the data. It should be done in Laikipia and not as a separate exercise in Nairobi.

The Team is of the opinion that ASP and NRMMM should as a matter of course come up with strategies ensuring that the collection and processing of future data is in a form it can be easily integrated. Such system should be able to fit into the DRSRS systems for national planning purposes. DRSRS should become a depository of such data and in turn it should provide LRP with data it collects routinely over the areas LRP is working. The Team further recommends that the most efficacious system is a data base, preferably one based on DBASE and which is compatible with PC-ARC-INFO GIS already installed at LRP.

5.8.9 DDC/DEC Based PSC for Implementation.

The Team considers that there is urgent need to regularise the relations of the LRP and the DDC system. This will be achieved if the Ministry appoints a Programme Officer to be the legal representative in the relations. The institution for regularising and supervising the activities of the LRP at the district level is a LRP Programme Steering Committee. This should be activated immediately. Discussions held with the Ministry and Provincial Administration lead the Team to conclude that there is a high probability that this will be done expeditiously.

Over and above the usual line ministries, whose district heads form the bulk of Project Steering Committees, at the district level, two institutions need to be included. These are ENNDA and KWS. Since ENNDA is an interested party to the work of the LRP and has been an important partner it is important that it be included in the PSC. The other important actor in Laikipia development which also should have membership in the PSC is the KWS.

5.8.10 External Support for LRP for 1997-1999.

Having established the impact - actual and potential- of the LRP, and the commitment of the GoK through the Land Reclamation Department to maintain the facility in the longer term, the Team recommends that in spite of the decision taken to terminate the SDC LRP Project in July, 1997, SDC should find ways and means of supporting LRP activities between July 1997 and June 1999. The reasons are simple.

First, such support will ensure that the data bases which have been developed so far are systematised and integrated. This will in turn assure that the database value added will be garnered.

Second, support during this period will enable the Department of ASAL to forward plan and raise the budget for not only supporting LRP as is but also putting into place an institution called by this mission National Highland Technologies Centre. Conception of such an institution has been in the works within GOK for quite some time. LRP, as it is, provides an excellent beginning point for building such an institution.

Third, the period will allow time for the ASP and NRMMM to integrate their research. This is of particular importance given the lacunae to be filled in terms of the training needs of the students under the various programmes as well ensuring that such students generate applied research. Research needs also to cover west Laikipia which is understudied.

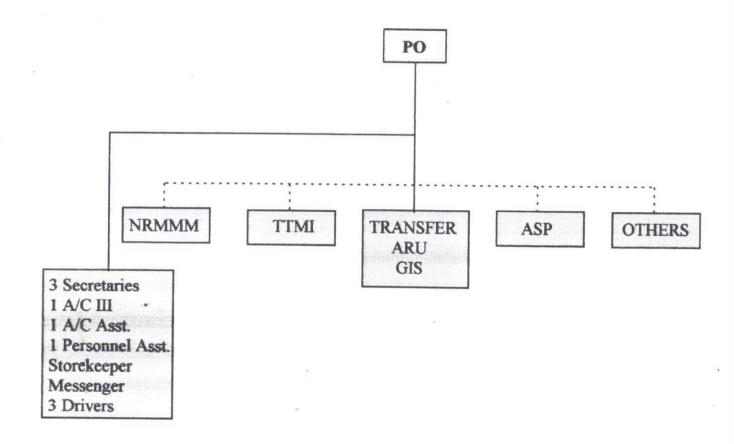
Fourth, such a period will allow LRP to systematise internal management especially with respect to putting into place, relevant personnel, financial management and administrative systems which serve the allied programmes as well as ensuring that students produce utilisable applied research.

Fifth, such a period will enable LRP to link the unified database with district, regional, national, East African, Africa and Global databases which can utilise it for the purposes of improving methodologies and systems of aiding development of Laikipia and its environs first and similar regions elsewhere.

Finally, the period should enable both SDC and GOK to develop an inception plan which will be used to negotiate with other donors for support to the LRP activity on long term basis. The LRP effort so far has made impact at many levels about how one thinks, plans and develops highland ASALs. Short term constraints in resources by the two partners should not lead to missing the value added. Some of the donors who have been associated with the activity so far have declared interest in thinking about support. They also seek guidance and plans on this issue from the GOK.

Figure 3:

LRP Organogram, July 1997



5.9. SLIMMED LRP: JULY 1997.

The Team considers and recommends that in view of imminent shortage of funds and even more important to facilitate the reorganizations necessary for the long term sustainability of the LRP, it is necessary to reduce the size of the core programme.

5.9.1. Staffing

Since current LRP staff are contracted up to June 30, 1997, the Team recommends that they are kept and/or terminated as contracted or as need arises as is usual in any organisations management.

However, the Team recommends that the GOK Programme Officer be posted to LRP immediately so as to begin to work out an Inception Report for the period July 1997-July 1999 utilising the current LRP staff and resources.

See Annex VII for details of the TOR for the Programme Officer.

As on July 1, 1997 the slimmed down LRP will come into operation. The Team recommends that LRP be organised as shown in Figure 3 (LRP: July, 1997). Obviously interviewing and hiring will have to be done before then.

The management of the slimmed LRP will NOT be a SDC provided Programme Adviser since SDC has made it clear they do not intend to run a project. It will be a GOK provided Programme Officer.

The activities currently undertaken by LRP fall under TTMI, ASP, NRMMM and Transfer. Each of these programmes should appoint personnel with professional qualifications to head the activity in LRP before July 1, 1997. These four individuals and the PO will form the Internal Programme Steering Committee. They are financed entirely by these programmes and thus are not costed below.

The other envisaged staff are:

- 1 GIS Professional
- 1 Socio-economist
- 1 GIS Assistant
- 1 Accountant III
- 1 Accounts Clerk
- 1 Personnel Assistant
- 3 Secretaries
- 3 Drivers
- 1 Store keeper
- 1 Messenger/tea person

On July 1, 1997, the total staff will be: 5 management and 14 others for a total compliment of 20 staff.

5.9.2. Budget.

In the indicative budget, as shown in Annex 6, the Review Team costs only the items which are not covered by the existing programmes of ASP and NRMMM funded up to 1999 or existing LRP core funded till June 30, 1997. Further, since the GOK forward budget, under structural adjustment, militate against allocating financial resources before 1998, some of the costs for the PO and a personnel assistant are requested from donors.

For the long term, it is important to point out that there will be need for supplementation of LRP, salaries in a manner to be determined from time to time by the GOK if top professionals are to be attracted to it.

5.10. POSSIBLE SOURCES OF SUPPORT

The Team got very positive indications from officials of the GOK, SDC, Rockefeller Foundation, DGIS and UNEP, that they would be willing to consider seriously supporting various aspects of LRP work. The Team did not get a chance to discuss with SAREC officials, but indications from the managers of the SAREC funded Centre of Excellency programme are that this programme may be interested in extending support to LRP.

Other interested parties would be institutions already involved in supporting ASAL development in Kenya among which are the Capacity Building Programme of the UNDP, UNSO, IGAD, Rooselt Programme of the Sahara and Sahel Observatory (SSO), the Arid Lands Project of the World Bank Mission to East Africa/DGIS/WFP,GTZ, IFAD, and the ASAL Water Technology Programme of the USAID.

It therefore seems to the Team that the GOK should convene a meeting to discuss possible funding of LRP with all interested parties.

LIST OF ANNEXES

- 1. Terms of Reference of the Review Team
- 2. List of Students/Researchers trained under LRP
- 3. Human Resource Development within LRP
- 4. Transfer Workshops and Seminars held
- 5. An inventory of Laikipia RRP Publications: Use and Circulation
- 6. LRP Budget Proposal for 1996-99
- 7. Proposed Terms of Reference for GOK Programme Officer at LRP
- 8. List of Assets of LRP
- 9. Workshops held since 1985
- 10. List of maps produced by LRP
- 11. Programme of activities of the Review Team.
- 12. People met by the Review Team

Annexes:

Annex I. Terms of Reference of the Review Team

Scope of Review

The Review Team will be expected to carry out a comprehensive review exercise of LRP in its major objectives and methodology of undertaking its activities. The current review exercise will only focus on those activities which are funded by SDC and RF. Thus the review exercise affects the Core-LRP(LTP) and parts of the NRMMM operations. ARU will also be touched in terms of collaboration and synergy etc.

Broader Frame of the Task

The Review Team is expected to;

- 1. Assess and evaluate the performance of LRP, in the last four phases (IV-1988/89 to VII-1996/97) in accordance with the Programme's set objectives, strategies, annual work plans and budgets.
- 2. Assess the impact of LRP (LTP/NRMMM) in its areas of operations. Impact assessment should focus on the following areas:
 - Dissemination of research findings to the target groups on local, district, regional, national and international levels;
 - Dissemination and transfer of the basic approach and methodology of LRP in view of sustainable regional development to the different target groups and partners;
 - Support of project planning and implementation at district, regional and national levels;
 - Capacity Building and Human Resource Development, at regional and national levels.
- Make recommendations on the future of the Programme after the expiry of the present phase (end of SDC funding). These recommendations should take into account the potential role LRP could play in arid and semi arid lands within Kenya as a whole (and not only in Laikipia district), and especially in the area of demand-driven and integrated research for sustainable development. These recommendations should further be detailed in a ToR for the future programme, its institutional setting and organization.
- 4. It may be that organizationally and /or strategically, changes will have to be made as soon as possible to prepare the programme for changes expected in the future phase (after June 1997). In view of this, the Review Team should

make short term recommendations (for the June 1996 - June 1997 period) on the basis of the recommendations made in 3 above.

Areas to be Considered

In addressing the needs of the review task, the Team is required to consider the following areas:

- 1. the plausibility and appropriateness of the strategies put in place to achieve the set objectives, especially in the fields of information transfer, capacity building and planning support.
- 2. the potential of the programme to function as a training ground for students, a research platform for other institutions and demand-driven integrated research from collaborating organizations such as the ASAL Programme, Laikipia. Given the current administrative and operational structure and existing infrastructure and technical personnel, is the programme well placed to pursue these functions competitively? What can be done to improve on these areas?
- 3. the management and decision making structures and their suitability and competence in running the Programme. What would be the best organization to ensure efficient running of the Programme?.
- 4. technical capacity of the programme and its ability and competence to meet, efficiently, the set objectives and strategies, and implement its projects effectively as per its annual work plans. Ways on how the capacity can be improved should be suggested.
- 5. the financial efficiency of the programme in meeting the set objectives. What are the activities in the Programme which do not lead to useful output?
- 6. the strategies to guide preparations for the anticipated necessary changes and adoption of proposed options. Programme Continuity and Sustainability: In line with the current activities of LRP, the Review Team should determine the kind of activities LRP could undertake, to contribute to sustainable development of the area under its jurisdiction, after June 1997. The Team should generate realistic and possible options to be adopted to guide operations indicating clearly the following aspects:
 - Nature, form and extent of activities.
 - Institutional set up within the national or regional framework.
 - Institutional collaboration.
 - Funding and fund raising.

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List of students/Researhcers trained

Stephen timoi (short standard) Stephen timoi (short standard) Thomas Hoesli Phd Sammy Keter MA Sammy Keter MA Jackson Mwihuli MSC Akalewold M. MSC Aude Moges MSC Aude Moges MSC Stisinyo MSC Charles Mutunga MSC Stuber Phd (short standard) Phd MSC MSC MSC MSC Stuber Phd	udy)
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16. Christoper Odieki Phd	
17. Mike Thomas MSC/Ph	d
18. Wajogu S.N. MSC	
19. Geoffrey Kironchi MSC/Ph	d
20. Lewis Njeru MSC/Ph	d
21. Stephen Ikonya PG diplo	
22. Yvon Droz Phd	
23. Beat Sottas Phd	
Oteng'i S. Phd	
25. Macmillan Lindsay Phd	
Laban Macopiyo MA	
Obwa Peter MA	
28. Opondo J.C. MA	
29. Muhombe P MA	
30. Kiteme P MA	
31. Miriam Van Rhode MSC	
32. Silvia Roth MSC	
Bancy Mater Phd	
34. Ann Kyoda MA	
35. Catherine Maina PG Diplo	
Mark Mutinda MSC	oma

37.		Mturi M	MSC
38.		Dovian Kiuumbi	MSC
39.	2	Franz Lenzer	Phd
40.		Liniger H.P.	Phd
41.		Corine Waker	Phd
42.		Kaendi Muguti	(short study)
43.		Silvia Decurtins	Phd
44.		William Miller	MSC
45.		George Weitui	Phd
46.		Fransisca Maina	Phd
47.		Njagi S. Phd	
48.		Thomas Kholer	Phd
49.		Buchman	MA
50.		Peter More	MA
51.		Kunzi Ewin	Phd
52.		Eggamann Cornelia	Phd
53.		Fransika	MSC
54.		Masindano P	MSC
55.		Kevina Otieno	MSC
56.		Darius Mbogo	MSC
57.		Nyandoro	MSC

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Annex III. Human Resource Development

- 1. Martin Kamau Trained the Institute of Cultural Affairs, International in Brussels, Belgium, 1995. The training was offered through an International Training Programme for Development Practitioners. The training programme focused on: Technology of Participation, Basic Group Facilitation Methods(Level One); and Technology of Participation, Philosophy of Participation. A Certificate of Completion was awarded.
- 2. Bernard M. Gitari: Has been training in the Royal Statistical Society and has so far trained and attained an Ordinary Certificate and a Higher Certificate in Statistics. He is scheduled to sit for Graduate Diploma Certificate in two weeks time. He has also been trained in Kenya Meteorological Department and attained a World Meteorological Organisation Class Four Certificate.
- 3. Joseph Ndungu: Trained at the Kenya Meteorological Department at two levels: Firstly, a two weeks attachment for agrometeorological observations, data collection and analysis. Secondly, a four months training as a Meteorological Assistant after obtaining a World Meteorological Organisation Class Four Certificate. During the training the following courses were offered: Meteorological Instrumentation, Meteorology Theory, Observations and Agrometeorology.
- **4. Grace Nyaruai:** Trained as a Social Worker at the Government Training Institute, Maseno. The course that took three months was on Basic Social Development and covered the following units: Sociology, Social Policy, Human Growth and Development, Counselling, Social Legislation, Methods of Social Work, Introduction to Social Research, Criminology, Economics and Kiswahili. She has also been trained on Leadership Training at the Institute of Cultural Affairs, Nairobi.
- 5. Geoffrey Kimathi: Trained at Thunder and Associates in GIS, for two weeks. The training focused on ARC-INFO and ARC-VIEW and covered data/ map digitising, editing, creating maps, use of arc plots/ creation of Simple Micro Language(SMLs). In arcview training on data importation(from Arcinfor to arcview), data modification, analysis, joining items, data creation and analysis, and layouts was covered. A Certificate of Attendance was issued.
- **6. William Wachira George:** Underwent similar training as above(GIS). However, this was conducted at ICRAF. He has also been trained on Geographical Positioning System(GPS). The GPS training was basic and covered General Introduction, Designing a net-work, Running a Survey and dealing with signal related problems.
- 7. Grace Wangui Ndungu: Attended a five days course on Senior Secretary Course which focused on senior secretary's skills development.

It is important to note that all the other staff have been internally trained in basic computer use and application on various spreadsheets and word processing packages, notably, Lotus 123, D-Base, Excel, Word, Corel-Draw Havard Graphics. These occasional internal training have improved the capacity and efficiency of the performance of the ones trained.

Annex IV. Transfer Workshops/Seminars Held

1.	18/10/93 - 19/10/94	Small Ruminants Workshop held where some economic factors affecting decisions on small ruminant production by small scale farmers in West Laikipia were presented and discussed.
2.	30/11/93 - 2/12/93	Small scale Manufacturing Enterprises Workshop where the potential of small scale manufacturing enterprises in West Laikipia and the training of Jua Kali artisans were discussed.
3.	2/2/94 - 3/2/94	River Water Abstraction Workshop where water abstraction, use and management, water laws, rights and allocation and alternatives were discussed.
4.	23/2/94 - 26/2/94	Tour of rivers forming the North Ewaso Ng'iro catchment was organised on recommendations made during the Water Abstraction Workshop.

An Inventory of Laikipia RPP Publications: Use and Circulation Annex V. I B Series: Laikipia Mt. Kenya Papers: Wiesmann, U., 1991. Water supply systems in small-scale farms and pastoralist 1. areas of Laikipia district, Kenya. Laikipia - Mt. Kenya Papers B 1 Copies made /availed: 93 80 Copies distributed: 35 Copy recipients: Taiti, S. W., 1992. The vegetation of Laikipia district, Kenya. Laikipia - Mt. 2. Kenya Papers B 2 Copies made /availed: Copies distributed: 72 53 Copy recipients: Berger, P., 1987. Rainfall data until 1982: Laikipia district and western and 3. northern slopes of Mt. Kenya - selected high quality and long-term stations. Laikipia - Mt. Kenya Papers B 3 Copies made /availed: 5 Copies distributed: Copy recipients: 4. Liniger, H. P. and Mike K. Thomas, 1994. Rainfall data 1983 - 1992: Laikipia district and western and northern slopes of Mt. Kenya - selected high quality and long-term stations. Laikipia - Mt. Kenya Papers B 4 Copies made /availed: 5 Copies distributed: 4 Copy recipients: 5. Liniger, H. P. and Mike K. Thomas, 1994. Rainfall summary, analysis and trend: Laikipia district and western and northern slopes of Mt. Kenya - selected high quality and long-term stations. Laikipia - Mt. Kenya Papers B 5 Copies made /availed: Copies distributed: 5 5 Copy recipients: Liniger, H. P. and Mike K. Thomas, 1994. Rainfall data: Additional stations of 6. good quality in the Upper Ewaso Ng'iro Basin and the Mt. Kenya area. Laikipia -Mt. Kenya Papers B 6 Copies made /availed: 5 Copies distributed:

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4. Kohler, T., 1987. Land-use in transition. Aspects and problems of small-scale farming in a new environment: The example of Laikipia district - Land-use ownership maps 1:250,000

Copies made /availed: 339 Copies distributed: 174 Copy recipients: 79

5. Flury, M., 1987. Rainfed agriculture in the Central division, Laikipia district, Kenya. Suitability, constraints and potential for providing food. African Studies A6 Copies made /availed: 19 Copies distributed: 16 13 Copy recipients: Berger, P., 1989. Rainfall and agroclimatology of the Laikipia plateau, Kenya. 6. African Studies A7 Copies made /availed: 63 Copies distributed: 63 Copy recipients: 38 7. Decurtins, S., 1992. Hydrogeographical investigations in the Mount Kenya subcatchment of the Ewaso Ng'iro river. African Studies A10 Copies made /availed: Copies distributed: 55 Copy recipients: 49 8. Berger, P., 1989. Maps Copies made /availed: 170 Copies distributed: 87 Copy recipients: 25 VI Other Publications 1. Liniger, H. P., Endangered water Copies distributed: 30 2. Douglas, M., Sustainable use of agricultural soils Copies distributed: 3. Proceedings of the international African Mountain Association workshop held at Nanyuki, Kenya, 5th - 12th March, 1989. Copies made /availed: 179

146

68

Copies distributed:

Copy recipients:

ANNEX VI. BUDGET

	5 Ac	4 Ac	3 GI	2 GIS	1 PO	PE		199	PE	190	2 PO	1 PC	PC			1996 BUDGET (1/7/96 - 31/12/96	LAIKIPIA RESEA
	Accounts Clerk Salary	Accountant Salary	GIS Asst Salary	GIS Prof Salary	PO Salary	PERSONNEL		1997 BUDGET 1/197-31/12/97	PERCENTAGES	1996 TOTAL	PO Operational	PO Salary	PO AND OPERATION			7/96 - 31/12/96	LAIKIPIA RESEARCH PROGRAMME
	72,000	180,000	90,000	120,000	240,000			4	44	120000		120000		GOK	SOURCE		
in the second									56	150000	150000			DONORS	SOURCE		
	72,000	180,000	90,000	120,000	240,000		-		100	270000	150000	120000			TOTAL		

9	Personnnel Asst. Salary	144,000		144,000
7	3 Secretaries Salaries	180,000		180,000
8	3 Drivers Salaries	180,000		180,000
6	Store Person Salary	72,000		72,000
10	Messenger/Tea Salary	24,000		24,000
11	Socio-Econ. Salary	120,000		120,000
	TOTAL	1,422,000		1,422,000
	PERCENTAGE	100		0
		6		
	OPERATION AND MAINTENANCE			
1	Vehicle Maintenance		250,000	250,000
2	Vehicle Running		150,000	150,000
3	Computer Maintenance	-	50,000	50,000
4	Computers Running		250,000	250,000
5	Office Rentals		90,000	90,000
9	Utilities		200,000	200,000
7	Postage and Telephone	,	100,000	100,000
8	Stationery/Office supplies		200,000	200,000

300,000	300,000		Consultancies	11
500,000	500,000		Farmer to Farmer visits	10
60,000	60,000		International Semiars	2 9
60,000	60,000		NGO Seminars	∞
60,000	60,000		National Seminars	7
60,000	60,000		Regional Seminars	6
60,000	60,000		District Seminars	5
600,000	600,000		Farmers/Pastoralism Seminars	4
1,000,000	1,000,000		Degradation Indicators	3
1,000,000	1,000,000		Publications	2
			and Socio Economic Catchments	
2,000,000	2,000,000	-	Modelling: Biophysical and	1
			TRANSFER	
100	100	0	PERCENTAGE	
1,290,000	1,290,000		TOTAL	

			2		*										
									3	2	_				
PERSONNEL		1998	2	PERCENTAGE	1997 GRAND TOTAL		PERCENTAGE	TOTAL	Land survey	Office Sites	Research Sites	LAND/SURVEY		PERCENTAGE	TOTAL
				33	3,372,000	8	100	1,950,000	200,000	750,000	1,000,000				
	1			67	6,990,000	-		0						100	5,700,000
×				100	10,362,000			1,950,000						100	5,700,000

3	2		2		(21	19	7	15	13	11	9	7	5	3		
Computers Maintenance	Vehicle Running	Vehicle Maintenance	OPERATION AND MAINTENANCE	PERCENTAGE		TOTAL	Social-Econ. Salary	Messenger/tea Salary	Store Person Salary	3 Drivers Salaries	3 Secretaries Salaries	Personnel Asst. Salary	Accounts Clerk Salary	Accountant Salary	GIS Asst. Salary	GIS Salary	PO Salary	
	3.			100		2,460,000	240,000	48,000	144,000	360,000	360,000	144,000	144,000	360,000	180,000	240,000	240,000	
50,000	150,000	250,000		,														
50,000	150,000	250,000		100		2,460,000	240,000	48,000	144,000	360,000	360,000	144,000	144,000	360,000	180,000	240,000	240,000	

60 000	60,000		International Seminars	9
60,000	60,000		NGO Seminars	~
60,000	60,000		National Seminars	7
60,000	60,000		Regional Seminars	, 6
30,000	30,000		District Seminars	5
300,000	300,000		Farmers/Pastoralism Seminars	4
1,000,000	1,000,000		Degradation Indicators	3
1,000,000	1,000,000		Publications.	2
2,000,000	2,000,000		and Social Economic Catchment	
			Integrated Modelling:Biophysical	1
			TRANSFER	
	100	. 0	PERCENTAGE	
1,290,000	1,290,000		TOTAL	
200,000	200,000		Stationery/Office supplies	8
100,000	100,000		Postage and Telephones	7
200,000	200,000		Utilities	6
90,000	90,000		Office Rentals	5
250,000	250,000		Computers Running	4

27.253.000	13,300,000	13,953,000	GRAND TOTAL	1996-1998
100	37	63	PERCENTAGE	
16,620,000	6,160,000	10,460,000	1998 GRAND TOTAL	2
100	0	100	PERCENTAGE	
				ê
8,000,000		8,000,000	TOTAL	
2,000,000		2,000,000	Fitting and Furnishing	3
5,500,000		5,500,000	Construction	2
500,000		500,000	Design and Supervision	1
			OFFICE DESIGN AND CONSTRUCTION	
100	100	0	PERCENTAGE	
4,870,000	4,870,000		TOTAL	
100,000	100,000		Consultancies	11
200,000	200,000		Farmer to Farmer Visits	10

PERCENTAGE 49

Annex VII TOR: PROGRAMME OFFICER: HATC:- LAIKIPIA

The current LRP has to evolve into a national centre whereby technologies suitable for both highland as well as lowland ASALs are tested and adapted. The Centre will generate adaptive research technologies from basic research conducted within and without the country and test methods and approaches of incorporating them in extension. This evolution will also facilitate the integration of the current LRP programmes into the GOK policies, strategies and management structures. To facilitate this type of transformation, MLRRWD will post a senior officer to be the Programme Officer (PO) for the HATC. The Programme officer will be responsible to the Permanent Secretary, MLRRWD through the Director ASAL:

- A: In the short term for:
- 1. Institutionalizing LRP by:
 - a. setting up a financial management system,
 - b. setting up a personnel management system,
 - c. regularising Memoranda of Understanding,
 - d. organising research, survey and monitoring data sets; and integrating them to, and updating the GIS Database.
- 2. Preparing an inception report for the next phase (After July, 1997) stating:
 - a. administrative structure;
 - b. functions of the Transfer component including GIS, ARU, and the critical research mass;
 - c. financing mechanisms of the HATC.
- B: In the long term for:
- Coordinating the planning, implementation and monitoring of HATC activities in close liaison with heads of institutions participating in HATC.
- 4. Coordinating the proper management of project personnel, finances and procurement according to laid down GOK procedures (and as agreed between donors and GOK).
- 5. Compilation, analysis and distribution of monthly financial statements; quarterly and annual progress reports.
- 6. Assessing ASAL research needs and identifying viable projects compatible with ASAL development policies.
- 7. Compiling Annual workplans and budgets in close liaison with heads of institutions participating in HATC.
- 8. Supervising the maintenance of the GIS database as well as the transfers of technologies to development agencies.
- 9. Dissemination of research results to users including organising of study tours.
- 7. Membership of Laikipia DDC, DEC and DPU; and liaison officer to other DDCs, and to regional, national and international organisations.

10. Chairmanship of the Project Management Unit and Project Steering Committee meetings of the HATC.

The Programme Officer identified must:

- 1. Have scientific academic background especially in natural resources management.
- 2. Have experience in managing integrated multi-disciplinary teams in a programme setting.
- 3. Be computer literate and be able to personally use word processing, operate databases and financial management systems.
- 4. Have thorough knowledge of biophysical and social systems in ASAL.

Annex VIII. ASSETS OF LRP

10	9	~	7	6	5	4	3	2	_				NANYUKI	P. O B	LAIKI	
LRP/02/04/BS1/AR7	LRP/02/04/BS1/AR2	LRP/02/04/BS1/AR5	LRP/02/04/BS1/AR6	LRP/01/07/BL/AR4	LRP/01/56/BC/AR4	LRP/01/05/BM/AR4	LRP/01/45/BCR/BR2	LRP/01/32/ALT2/AR4	LRP/01/32/ALT1/AR4		CODE	Laikipia Research Programn	UKI	P. O BOX 144	LAIKIPIA RESEARCH PROGRAMME	
Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1	Blower	Binocular	Binding Machine	Battery Charger	Altimeter	Altimeter		ASSET	Laikipia Research Programme Holdings in Nanyuki office Block A and B			E	
1,500	1,500	1,500	1,500	15,000	40,000	37,000	13,800				VALUE (KSHS.)	and B				

31	30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	=
LRP/01/22/CB/AR1	LRP/01/20/CA/AR4	LRP/01/17/CL/BR4	LRP/01/17/CL2/AR1	LRP/01/17/CL1/AR1	LRP/01/17/CL1/AR4	LRP/01/17/CL2/AR4	LRP/02/04/BS2/BR10	LRP/02/04/BS2/BR3	LRP/02/04/BS2/BR8	LRP/02/04/BS2/AR6	LRP/02/04/BS2/AR2	LRP/02/01/BS2/AR9	LRP/02/04/BS/BR11	LRP/02/04/BS/BR6	LRP/02/04/BS1/BR10	LRP/02/04/BD/BR9	LRP/02/04/BS1/BR3	LRP/02/04/BS1/BR8	LRP/02/04/BS/BR4	LRP/02/04/BS/BR5
Cash Box	Camera	Calculator	Calculator	Calculator	Calculator	Calculator	Bookshelve 2	Bookshelve 2	Bookshelve 2	Bookshelve 2	Bookshelve 2	Bookshelve 2	Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1	Bookshelve 1
3,000	5,000	5,000	5,000	5,000	5,000	5,000	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
			10																	

key board key board key board key board i	32	LRP/01/30/CO/AR4	Compass	4,600		
Computer key board R6 Computer key board		LRP/01/04/KB/AR7	Compuer key board	20,000		
Computer key board Computer computer C		LRP/01/04/KB1/AR1	Compuer key board	20,000		
Computer		LRP/O1/04/KB1/AR6	Compuer key board	20,000		
Computer		LRP/01/04/KB2/AR6	Compuer key board	20,000		
Computer		LRP/01/01/C1/AR1	Computer	130,000		
Computer		LRP/01/01/C/BR3	Computer	130,000		
Computer		LRP/01/01/C1/AR4	Computer	130,000		
Computer		LRP/01/01/C1/AR6	Computer	130,000		
Computer		LRP/01/01/C1/AR8	Computer	130,000		
Computer		LRP/01/01/C1/AR10	Computer	130,000		
Computer		LRP/01/01/C2/AR8	Computer	130,000		
Computer Computer Computer Computer Computer Computer Computer		LRP/01/01/C2/AR6	Computer	130,000		
Computer Computer Computer Computer Computer Computer Computer		LRP/01/01/C2/AR4	Computer	130,000		
Computer Computer Computer Computer Computer Computer		LRP/01/01/C2/AR10	Computer	130,000	*:	
Computer Computer Computer Computer Computer		LRP/01/01/C3/BR6	Computer	130,000		
Computer Computer Computer		LRP/01/01/C3/AR8	Computer	130,000		104900
O Computer Computer		LRP/01/01/C3/AR4	Computer	130,000		
O Computer Computer		LRP/01/01/C3/AR10	Computer	130,000		
Computer		LRP/01/01/C4/AR10	Computer	130,000		
		LRP/01/01/C4/AR4	Computer	130,000		

	50,000	50	Computer Screen	LRP/01/02/CS1/AR6	73
	50,000	50	Computer Screen	LRP/01/02/CS1/AR1	72
	50,000	50	Computer Screen	LRP/01/02/CS/AR7	71
	50,000	50	Computer Screen	LRP/01/02/CS/AR4	70
ē	120,000	120	Computer printer	LRP/01/03/CP3/AR10	69
	40,000	40	Computer printer	LRP/01/03/CP2/AR10	68
	40,000	40	Computer printer	LRP/01/03/CP2/BR8	67
	70,000	, 70	Computer printer	LRP/01/03/CP1/AR10	66
	40,000	40	Computer printer	LRP/01/03/CP1/BR8	65
	50,000	50	Computer printer	LRP/01/03/CP/BR6	64
	50,000	50	Computer printer	LRP/01/03/CP/AR4	63
	30,000	30	Computer printer	LRP/01/03/CP/AR8	62
	40,000	40	Computer printer	LRP/01/03/CP1/AR1	61
	20,000	20	Computer key board	LRP/01/04/KB3/BR6	60
	20,000	20	Computer key board	LRP/01/04/KB4/AR10	59
	20,000	20	Computer key board	LRP/01/04/KB3/AR8	58
	20,000	20	Computer key board	LRP/01/04/KB3/AR10	57
	20,000	20	Computer key board	LRP/01/04/KB2/AR8	56
	20,000	20	Computer key board	LRP/01/04/KB2/AR10	55
	20,000	20	Computer key board	LRP/01/04/KB1/AR8	54
	20,000	20	Computer key board	LRP/01/04/KB1/AR10	53

Computer Screen 50,000 Computer (Laptop) 40,000 Computer (Laptop) 40,000 Conductivity meter 50,600 Conductivity meter 50,600 Cupboard 7,000 Current Meter 1 100,000	94 LRP/01/22/CM2/BR7	93 LRP/01/22/CM1/BR7	92 LRP/02/02/CD2/AR6	91 -LRP/02/02/CD1/AR6	90 LRP/02/02/CD/AR4	89 LRP/02/02/CD/AR1	88 LRP/02/02/CD/AR10	87 LRP/02/02/CD/AR8	86 LRP/01/26/CVM2/BR7	85 LRP/01/26/CVM1/BR7	84 LRP/01/01/C1/BR9	83 LRP/01/01/C/BR8	82 LRP/01/02/CS4/AR10	81 LRP/01/02/CS3/AR10	80 LRP/01/02/CS3/AR8	79 LRP/01/02/CS3/BR6	78 LRP/01/02/CS2/AR6	77 LRP/01/02/CS2/AR8	76 LRP/01/02/CS2/AR10	75 LRP/01/02/CS1/AR10	
	Current Meter 2		Cupboard	Cupboard	Cupboard	Cupboard	Cupboard	Cupboard	Conductivity meter	Conductivity meter	Computer (Laptop)	Computer (Laptop)	Computer Screen	Computer Screen	Computer Screen	Computer Screen	Computer Screen	Computer Screen	Computer Screen	Computer Screen	
	100,000		7,000	7,000	7,000	7,000	7,000	7,000	50,600	50,600	40,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	

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1,200	Metal Chair	LKP/02/05/MCR1/BR8	13/
1,200	Metal Chair	LRP/02/05/MCR1/BR9	156
1,200	Metal Chair	LRP/02/05/MCR/BR5	155
1,200	Metal Chair	LRP/02/05/MCR/BR3	154
1,200	Metal Chair	LRP/02/05/MCR1/BR11	153
1,200	Metal Chair	LRP/02/05/MCR1/BR10	152
 1,200	Metal Chair	LRP/02/05/MCR/BR4	151
1,200	Metal Chair	LRP/02/05/MCR2/AR9	150
15,000	Metal Cabinet	LRP/02/07/MC4/AR1	149
15,000	Metal Cabinet	LRP/02/07/MC3/AR1	148
24,000	Metal Cabinet	LRP/02/07/MC2/AR1	147
15,000	Metal Cabinet	LRP/02/07/MC2/AR5	146
15,000	Metal Cabinet	LRP/02/07/MC1/AR5	145
24,000	Metal Cabinet	LRP/02/07/MC1/AR1	144
15,000	Metal Cabinet	LRP/02/07/MC/BR5	143
15,000	Metal Cabinet	LRP/01/07/MC/AR8	142
60,000	Map Cabinet	LRP/02/08/MMC/AR8	141
1,500	Locker	LRP/02/13/LK3/BR8	140
1,500	Locker	LRP/02/13/LK2/AR7	139
1,500	Locker	LRP/02/13/LK2/BR8	138
1,500	Locker	LRP/02/13/LK2/BR9	137

199	198	197	196	195	194	193	192	191	190	189	188	187	186	185	184	183	182	181	180	179
LRP/02/05/MCR8/BR1	LRP/02/05/MCR7/BR1	LRP/02/05/MCR6/BR1	LRP/02/05/MCR5/BR1	LRP/02/05/MCR4/BR1	LRP/02/05/MCR3/BR1	LRP/02/05/MCR2/BR6	LRP/02/05/MCR2/BR1	LRP/02/05/MCR12/BR1	LRP/02/05/MCR11/BR1	LRP/02/05/MCR10/BR1	LRP/02/05/MCR1/BR6	LRP/02/05/MCR1/BR1	LRP/02/07/MCR5/AR1	LRP/02/07/MCR4/AR1	LRP/02/07/MCR3/AR1	LRP/02/05/MCR3/AR10	LRP/02/05/MCR3/AR7	LRP/02/05/MCR3/BR8	LRP/02/05/MCR3/BR9	LRP/02/05/MCR3/BR10
Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair	Metal Chair								
1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200

120,000	Plotter	LRP/01/61/PT/AR10	220
4,600	Planimeter	LRP/01/31/PN/BR2	219
50,600	PH Meter 1	LRP/01/25/PHM/BR7	218
2000	Paper Sealer	LRP/01/46/PS/BR2	217
2,000	Paper Punch	LRP/01/18/PP/AR10	216
3,000	Paper Punch	LRP/01/18/PP/AR1	215
2,000	Paper Punch	LRP/01/18/PP/AR5	214
2,000	Paper Punch	LRP/01/18/PP/AR4	213
2,000	Paper Punch	LRP/01/18/PP/BR3	212
2,000	Paper Punch	LRP/01/18/PP2/BR3	211
2,000	Paper cutter	LRP/01/21/PC/AR3	210
62,800	Panasonic Switch board	LRP/01/63/PSS/AR3	209
200	Pair of Scissors	LRP/01/52/SS2/AR4	208
200	Pair of Scissors	LRP/01/52/SS1/AR4	207
200	Pair of dividers	LRP/01/49/DD/AR4	206
120,000	Overhead Projector	LRP/01/11/OP/AR4	205
338,914	Neutron Probe 2 (for LRPandSPPE)	SPPU/LRP/01/24/NP2/BR7	204
690,000	Neutron Probe 1	LRP/01/24/NP1/BR7	203
	Multirange Meter	LRP/01/37/RM/BR2	202
3,500	Metal chair secretarial	LRP/02/15/SCR/AR3	201
1,200	Metal Chair	LRP/02/05/MCR9/BR1	200

241	240	239	238	237	236	235	234	233	232	231	230	229	228	227	226	225	224	223	222	221
LRP/01/19/ST1/BR3	LRP/01/19/ST/AR1	LRP/01/19/ST/AR7	LRP/01/19/ST/AR10	LRP/01/19/ST/AR5	LRP/01/66/TSG/AR4	LRP/43/SB2/BR2	LRP/01/43/SB1/BR2	LRP/01/34/SMB/BR2	LRP/01/35/SR/BR2	LRP/01/10/SP/AR4	LRP/01/53/SR2/AR4	LRP/01/53/SR1/AR4	LRP/01/48/QD2/BR2	LRP/01/48/QD1/BR2	LRP/01/36/SYM/BR2	LRP/01/62/PR2/AR10	LRP/01/62/PR1/AR10	LRP/01/62/PR/BR6	LRP/01/62/PR/AR8	LRP/01/62/PR/AR1
Stapler	Stapler	Stapler	Stapler	Stapler	Staff gauge	Spring Balance 2	Spring Balance 1	Spanners in a Metal Box	Soldering Rod	Slides projector	Scale ruler	Scale ruler	Quick Draw 2	Quick Draw 1	Psychometer	Power regulator	Power regulator	Power regulator	Power regulator	Power regulator
2,000	2,000	2,000	2,000	2,000		300	300	4,200	800	40,000	300	300	225,000	222,500	55,200	21,000	21,000	21,000	21,000	21,000
	~		,	9 4																

262	261	260	259	258	257	256	255	254	253	252	251	250	249	248	247	246	245	244	243	242
2 LPR/01/64/SW2/AR4	1 LRP/01/64/SW1/AR4	0 LRP/02/10/SL6/BR1	9 LRP/02/10/SL5/BR1	8 LRP/02/10/SL4/BR1	7 LRP/02/10/SL3/AR4	6 LRP/02/10/SL3/BR1	5 LRP/02/10/SL2/AR4	1 LRP/02/10/SL2/BR9	3 LRP/02/10/SL2/BR1	2 LRP/02/10/SL1/AR4	LRP/02/10/SL/BR6	LRP/02/10/SL1/BR1	LRP/02/10/SL/BR5	3 LRP/02/10/SL1/BR9	7 LRP/02/10/SL/BR7	5 LRP/02/10/SL/BR10	LRP/02/10/SL/AR5	LRP/01/19/ST2/AR4	LRP/01/19/ST2/BR3	LRP/01/19/ST1/AR4
Stop Watch	Stop Watch	Stool	Stool	Stool	Stool	Stool	Stool	Stool	Stool	Stapler	Stapler	Stapler								
3,680	3,680	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	4,000	2,000	2,000

2,200	Table	LRP/02/01/TB2/BR1	283
2,200	Table	LRP/02/01/TB2/BR10	282
2,200	Table	LRP/02/01/TB2/BR8	281
2,200	Table	LRP/02/01/TB2/BR9	280
2,200	Table	LRP/02/01/TB2/BR7	279
2,200	Table	LRP/02/01/TB2/BR3	278
2,200	Table	LRP/02/01/TB1/AR5	277
2,200	Table	LRP/02/01/TB1/AR10	276
2,200	Table	LRP/02/01/TB1/AR10	275
2,200	Table	LRP/02/01/TB1/AR2	274
2,200	Table	LRP/02/01/TB1/AR3	273
3,000	Table	LRP/02/01/TB1/AR1	272
2,200	Table	LRP/02/01/TB/AR9	271
2,200	Table	LRP/02/01/TB1/AR4	270
2,200	Table	LRP/02/01/TB1/AR7	269
2,200	Table	LRP/02/01/TB1/BR7	268
2,200	Table	LRP/02/01/TB/BR3	267
2,200	Table	LRP/02/01/TB1/BR9	266
2,200	Table	LRP/01/TB1/BR8	265
2,200	Table	LRP/02/01/TB1/BR1	264
2,200	Table	LRP/02/01/TB/BR6	263

7,850	Telephone Head	LRP/01/15/TH1/AR3	304
8,000	Telephone Head	LRP/01/15/TH1/AR1	303
7,850	Telephone Head	LRP/01/15/TH/AR5	302
8,000	Telephone Head	LRP/01/15/TH2/AR1	301
7,850	Telephone Head	LRP/01/15/TH/BR3	300
1,500	Table small	LRP/02/01/TB2/AR1	299
 1,500	Table small	LRP/02/01/TB3/AR3	298
2,200	Table	LRP/02/01/TB5/AR10	297
2,200	Table	LRP/02/01/TB4/AR10	296
2,200	Table	LRP/02/01/TB3/BR1	295
2,200	Table	LRP/02/01/TB3/AR6	294
2,200	Table	LRP/02/01/TB3/AR10	293
2,200	Table	LRP/02/01/TB3/BR1	292
2,200	Table	LRP/02/01/TB3/BR9	291
2,200	Table	LRP/02/01/TB2/AR2	290
2,200	Table	LRP/02/01/TB2/AR9	289
2,200	Table	LRP/02/01/TB2/AR3	288
2,200	Table	LRP/02/01/TB2/AR4	287
2,200	Table	LRP/02/01/TB2/AR10	286
2,200	Table	LRP/02/01/TB2/AR5	285
2,200	Table	LRP/02/01/TB2/AR6	284

	500	Wooden Chair	LPR/02/06/WCR/AR5	325
	500	Wooden Chair	LRP/02/06/WCR/AR3	324
	40,480	Wind Run 3	LRP/01/44/WR3/BR2	323
	40,480	Wind Run 2	LRP/01/44/WR2/BR2	322
-	40,480	Wind Run 1	LRP/01/44/WR1/BR2	321
	15,000	Typewriter	LRP/01/08/TW6/AR4	320
	15,000	Typewriter	LRP/01/08/TW5/AR4	319
	15,000	Typewriter	3 LRP/01/08/TW4/AR4	318
	15,000	Typewriter	1 LRP/01/08/TW3/AR4	317
	15,000	Typewriter	5 LRP/01/08/TW2/AR4	316
	15,000	Typewriter	5 LRP/01/08/TW1/AR4	315
	23,000	Tripple Beam Balance	4 LRP/01/42/TBB/BR2	314
	138,000	Topcon Mirror Stereo Scope	3 LRP/01/13/TMS/BR2	313
	57,151	Thermohygrograph	2 LRP/01/40/THG3/BR2	312
	57,151	Thermohygrograph	1 LRP/01/40/THG2/BR2	311
	57,151	Thermohygrograph	0 LRP/01/40/THGI/BR2	310
		Theodolate Stand	9 LRP/01/65/TS/AR4	309
		Theodolate	8 LRP/01/12/T/AR4	308
	66,700	Tension meter	7 LRP/01/47/TSM/BR2	307
	46,000	Temperature Recorder	6 LRP/01/28/TR/BR2	306
	7,850	Telephone Head	5 LRP/01/15/TH2/AR3	305

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				340_	339	338	337	336	335	334	333	332	331	330	329	328	327	326
CODE:	STATIONS COMBINED	2	Total	LRP/02/09/WMP2/AR3	LRP/02/09/WMP1/AR3	LRP/02/14/ACR2/AR3	LRP/02/14/ACR1/AR3	LRP/02/06/WCR3/AR10	LRP/02/06/WCR3/BR1	LRP/02/06/WCR2/AR10	LRP/02/06/WCR2/BR1	LRP/02/06/WCR1/AR10	LRP/02/06/WCR/BR7	LRP/02/06/WCR/BR5	LRP/02/06/WCR1/BR1	LRP/02/06/WCR/BR4	LRP/02/06/WCR/AR9	LRP/02/06/WCR/AR6
ASSETS				Wooden Map Cabinent	Wooden Map Cabinent	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair	Wooden Chair
VALUE (KShs.)			8,335,468	3,000	3,000	2,000	4,000	500	500	500	500	500	500	500	500	500	500	500
															>			

NEUTRON PROBE 690,000		600,000	NARO MORU (MOORLAND) '	LRP/A2	18	
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 P WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER G WATER LEVEL RECORDER LIKII ONTULILI ONTULILI TELESWANI TELESWANI NARO MORU FOOTZONE (UPPER) NARO MORU SAVANNAH NARO MORU FOOTZONE (LOWER) NARO MORU FOREST (S) WATER LEVEL RECORDER 1		600,000	NARO MORU FOREST (N)	LRP/A3	17	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI ONTULILI INARO MORU FOOTZONE (UPPER) NARO MORU FOOTZONE (LOWER) NARO MORU FOOTZONE (LOWER) NARO MORU FOREST (S)		600,000	WATER LEVEL RECORDER 1	LRP/01/83/WLR1/SE	16	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI SIRIMON TELESWANI NARO MORU FOOTZONE (UPPER) NARO MORU SAVANNAH NARO MORU FOOTZONE (LOWER)		600,000	NARO MORU FOREST (S)	LRP/A4	15	Т
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 LIKII ONTULILI ONTULILI SIRIMON TELESWANI NARO MORU FOOTZONE (UPPER) NARO MORU SAVANNAH	-	600,000	NARO MORU FOOTZONE (LOWER)	LRP/A5B	14	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI ONTULILI SIRIMON TELESWANI NARO MORU (MWICHUIRI)		600,000	NARO MORU SAVANNAH	LRP/A6	13	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI SIRIMON TELESWANI NARO MORU FOOTZONE (UPPER)		600,000	NARO MORU (MWICHUIRI)	LRP/A7	12	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI SIRIMON TELESWANI		600,000	NARO MORU FOOTZONE (UPPER)	LRP/A5	=	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI SIRIMON SIRIMON		600,000	TELESWANI	LRP/AD	10	T
NEUTRON PROBE 1 D WATER LEVEL RECORDER 1 Y WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI ONTULILI		600,000	SIRIMON	LRP/AC	9	T
NEUTRON PROBE 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII ONTULILI		600,000	= = = = = = = = = = = = = = = = = = = =	LRP/01/83/WLR2/SE	8	T
NEUTRON PROBE 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER LIKII		600,000	ONTULILI	LRP/AB	7	T
NEUTRON PROBE 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER WATER LEVEL RECORDER		600,000	LIKII	LRP/AA	6	_
NEUTRON PROBE 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER		600,000	WATER LEVEL RECORDER	LRP/01/83/WLR/SNG	5	_
NEUTRON PROBE 1 WATER LEVEL RECORDER 1 WATER LEVEL RECORDER 1		600,000	WATER LEVEL RECORDER	LRP/01/83/WLR/SMY	4	T
NEUTRON PROBE 1 WATER LEVEL RECORDER 1	,	600,000	RECORDER	LRP/01/83/WLR/SAP	3	T
NEUTRON PROBE 1		600,000	WATER LEVEL RECORDER 1	LRP/01/83/WLR/SMD	2	1
		690,000	NEUTRON PROBE 1	LRP/01/24/NP/SKL	1	_
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000,009	000,009	000,009	000,009	000,009	000,000	000,000	600,000	000,009	000,000	000,000	000,000	000,000	000,000	000,000	303,600	303,600	303,600	303,600	303,600
NARO MORU (ALPINE)	NANYUKI	BURGURET	TIMAU	NKI/TIMAU CONFLUENCE	EWASO NG' IRO (HULME'S)	LOWER LOGILADO	UPPER LOGILADO	SIRIMA	SEGERA / SUGUROI	E. NAROK (JUNCTION)	V. ITUURI (TREELINE)	MID. ITUURI	L. ITUURI	L. TELESWANI	AUTOMATIC RAIN RECORDER	AUTOMATIC RAIN RECORDER 1	AUTOMATIC RAIN RECORDER	AUTOMATIC RAINFALL RECORDER 1	AUTOMATIC RAIN RECORDER 1
LRP/A1	LRP/A9	LRP/A8	LRP/AE	LRP/AF	LRP/AG	LRP/AM	LRP/AL	LRP/AN	LRP/AH	LRP/AK (WD)	LRP/AS	LRP/AQ	LRP/AR	LRP/AP	LRP/01/77/ARR1/SMT.TK	LRP/01/77/ARR/SMD	LRP/01/77/ARR/SS	LRP/01/77/ARR/SNR.MK	LRP/01/77/ARR/SMY
19	20	21	22	23	24	25	26	27	28	59	30	31	32	33	34	35	36	37	38

	14	1.0	1.5						T.						T	T		
-	56	55	54	53	52	51	50	49	48	47	46	45	44	43	42	41	40	39
I DD/01/44 AVD /GI	LRP/01/85/SSR/SMY	LRP/01/84/ANP/SSMY	LRP/01/40/THG/SL	LRP/01/40/THG/SMT.TK	LRP/01/40/THG/SKL	LRP/01/40/TMG/SMY	LRP/01/84/ANP/SKL	LRP/01/81/R1/SKL	LRP/01/81/R1/SMY	LRP/01/81/R1/SAP	LRP/01/77/ARR/SE	LRP/01/77/ARR3/SKR	LRP/01/77/ARR2/SMT.TK	LRP/01/77/ARR2/SNR.MT	LRP/01/77/ARR2/SKR	LRP/01/77/ARR4/SKR	LRP/01/77/ARR1/SNR.MT	LRP/01/77/ARR/SKL
	SUNSHINE RECORDER	ACTINOGRAPH	THERMOHYGROGRAPH 1	THERMOHYGROGRAPH	HAENI HYGROGRAPH	THERMOHYGROGRAPH 1	ACTONOGRAPH 1	RADIATION INTERGRATOR 1	RADIATION INTERGRATOR 1	RADIATION INTERGRATER 1	AUTOMATIC RAINFALL RECORDER 1	3	AUTOMATIC RAIN RECORDER 2	AUTOMATIC RAIN RECORDER(HELLMEN 2)	" 2	. 4	AUTOMATIC RAIN RECORDER (BELL FAULT)	AUTOMATIC RAIN GAUGE 1
	45,800	50,000	57,151	57,151	59,800	59,800	70,000	128,800	128,800	128,800	130,011	303,600	303,600	303,600	303,600	303,600	303,600	303,600
			120															

	I				T	T	T	T	T	T	T	T	T		T	T	T	T	T	T
78	77	76	75	74	73	72	71	70	69	68	67	66	65	64	63	62	61	60	59	58
I BD/01/76/ED/SNB MT	LRP/01/76/EP/SNR.MK	LRP/01/76/EP/SMY	LRP/01/76/EP/SE	LRP/01/76/EP/SKL	LRP/01/76/EP/SKR	LRP/01/76/EP/SL	LRP/01/76/EP/SMD	LRP/01/76/EP/SR	LRP/01/76/EP/SAP	LRP/01/89/WV/SKL	LRP/01/40/THG/SNR.MK	LRP/01/44/WR/SR	LRP/01/44/WR/SMD	LRP/01/44/WR/SKL	LRP/01/44/WR/SS	LRP/01/44/WR2/SMY	LRP/01/44/WR1/SMY	LRP/01/89/WR/SNR.MK	LRP/01/89/WV/SAP	LRP/01/44/WR/SAP
	EVAPORATION PAN+CUP 1	EVAPORATION PAN 1	EVAPORATION PAN/CUP	EVAPORATION PAN/CUP 1	EVAPOARATION PAN+CUP 1	EVAPORATION PAN+CUP 1	EVAPORATION PAN/CUP	EVAPOARTION PAN/CUP	EVAPORATION PAN+CUP 1	WIND VANE	THERMOHYGROGRAPH 1	WIND RUN 1	WIND RUN 1	(ANANOMETER)-WINDRUN 1	WIND RUN 1	" 2	WIND RUN 1	WIND RUN 1	WIND VANE 1	WIND RUN 1
	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	20,000	40,000	40,480	40,480	40,480	40,480	40,480	40,480	44,258	44,258	44,258

99	98	97	96	95	94	93	92	91	90	89	88	87	86	85	84	83	82	81	80	79
LRP/D1/78/MMT2/SE	LRP/01/78/MMT/SS	LRP/01/78/MMT2/SKL	LRP/01/78/MMT1/SMY	LRP/01/78/MMT/SKR	LRP/01/75/STS/SE	LRP/01/75/STS/SKL	LRP/01/75/STS/SL	LRP/01/75/STS2/SAP	LRP/01/75/STS/SKR	LRP/01/78/MMT1/SKL	LRP/01/75/STS1/SAP	LRP/01/75/STS/SMT.TK	LRP/01/75/STS/SMY	LRP/01/75/STS/SR	LRP/01/75/STS/SMK TH	LRP/01/75/STS/SMD	LRP/01/76/EP/SMT.TK	LRP/01/76/EP/ST	LRP/01/76/EP/SS	LRP/11/76/EP/ST
" " 2	MAX-MIN THERMOMETER	" 2	MIN/MAX THERMOMETER 1	MAX-MIN THRMOMETER 1	STEVENSON SCREEN	STEVENSON SCREEN 1	STEVENSON SCREEN 1	" 2	STEVENSON SCREEN 1	MAX/MIN THERMOMETER I	STEVENSON SCREEN 1	STEVENSON SCREEN 1	STEVESON SCREEN 1	STEVENSON SCREEN 1	STEVENSON SCREEN 1	STEVENSON SCREEN 1	EVAPORATION PAN/CUP I	EVAPOARTIOPN PAN+CUP	EVAPORATION PAN/CUP	EVAPORATION PAN+CUP
10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	15,000	15,000	15,000
				-		20														

ON THERMOMETER 1 10,000 MIN THERMOMETER 1 10,0	STEVENSON SO SAP MIN/MAX THE STEVENSON SO SE " " " 4 SS " " " " 4 SNG " " " " " 4		110 1111 112 113 114 115 116 117 118
TER 1		1	110 1111 1112 1113 1114 1115 1116
TER 1			110 1111 112 113 114 115 116
TER 1	SAP		110 1111 1112 1113 1114 1115
TER 1	SAP	•	110 1111 1112 1113 1114
TER 1			110 111 112 113
TER 1 TER 1 TER 1 TER 1 TER 1 TER 1			111 111 112 113
TER 1 TER 1 TER 1 TER 1 TER 1 TER 1			1110
TER 1 TER 1 TER 1 TER 1 TER 1 TER 1	LRP/01/78/MMT/SMD MAX/MIN THERMOMETER 1		111
TER 1 TER 1 TER 1 TER 1 TER 1	LRP/01/78/MMT/SMK TH MAX/MIN THERMOMETER	+	110
TER 1 TER 1 TER 1 TRE 1	LRP/01/78/MMT/SMT.TK MIN/MAX THERMOMETER		
TER 1 TER 1 TRE 1	LRP/01/78/MMT/SNR.MK MAX-MIN THERMOMETER	+	109
TER 1 TER 1 TRE 1	LRP/01/78/MMT/SNR.MT STEVENSON SCREEN 1		108
TER 1 TER 1 TRE 1			107
TER 1	LRP/01/78/MMT/SR MAX/MIN THERMOMETRE		106
TER	LRP/01/78/MMT/ST MAX/MIN THERMOMETER I		105
	LRP/75/STS/SNR.MK STEVENSON SCREEN 1		104
	LRP/01/40/THG/SNR.MT MAX/MIN THERMOMETER		103
	LRP/01/88/STM/SKL STATION THERMOMETRE		102
ON THERMOMETER 10,000	LRP/01/88/STM/SR STATION THERMOMETER		101
MIN THERMOMETER 1 10,000	LRP/D1/78/MMT1/SE MAX-MIN THERMOMETER	-	100

	7,500	RAIN GAUGES MANUAL 1	LRP/01/72/RGM1/SR	140
	7,500	MANUAL RAIN GAUGE 1	LRP/01/72/RGM1/SNG	139
	7,500	" " 2	LRP/01/72/RGM2/SE	138
-	7,500	" 2	LRP/01/72/RGM2/SMD	137
	7,500	: : : : :	LRP/01/72/RGM2/SMY	136
	7,500	" " 2	LRP/01/72/RGM2/SNG	135
	7,500	RAIN GAUGES MANUAL I	LRP/01/72/RGM1/SS	134
	7,500	5	LRP/01/72/RGM5/SS	133
	7,500	5	LRP/01/72/RGM5/SNG	132
	7,500	" " 2	LRP/01/72/RGM2/SMY	131
	7,500	. 5	LRP/01/72/RGM5/SMD	130
	7,500	= 4	LRP/01/72/RGM4/SMY	129
	7,500	- 4	LRP/01/72/RGM4/SMD	128
	7,500	5	LRP/01/72/RGM5/SMY	127
	7,500	= = 3	LRP/01/72/RGM3/SS	126
	7,500	: : 4	LRP/01/72/RGM4/SNG	125
	7,500	" " 3	LRP/01/72/RGM3/SR	124
	7,500	3	LRP/01/72/RGM3/SMD	123
	7,500	RAIN GAUGE MANUAL 1	LRP/74/RGM/SNR.MK	122
	7,500	" " 2	LRP/01/72/RGM2/SR	121